

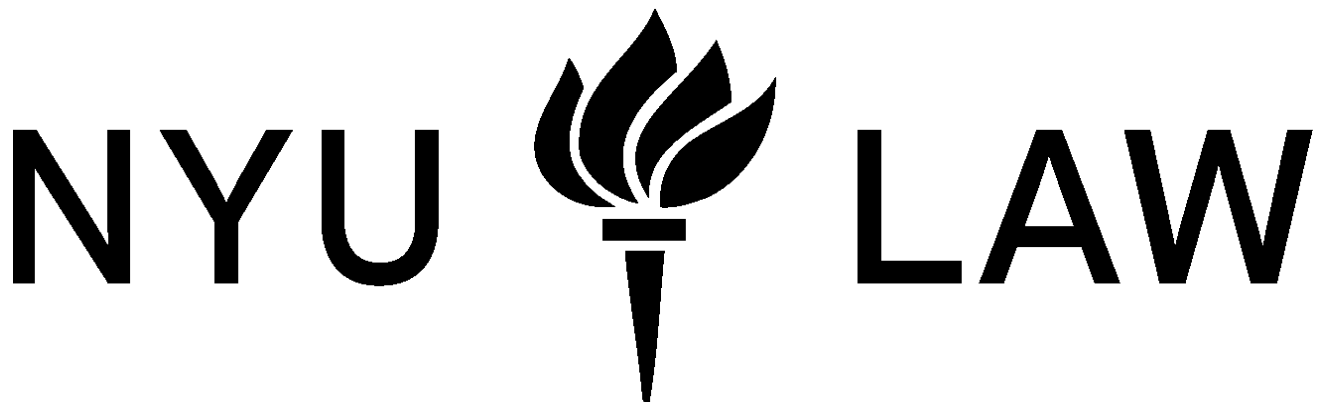
First Annual
Foreign Direct Investment International Moot Competition
31 October to 2 November 2008

Vanguard International,
Claimant

v.

Government of the Republic of Calpurnia,
Respondent

MEMORANDUM FOR CLAIMANT



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Respectfully Submitted,

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STATEMENT OF FACTS

1. The Republic of Calpurnia (“Respondent”) and the Federated States of Gaul entered into an Agreement on the Promotion and Protection of Investments on August 1, 1995. Respondent and the State of Flatland entered into an Agreement on the Mutual Promotion and Protection of Investments on February 8, 1992.
2. In 1997, Vanguard International (“Claimant”), a Gaulois corporation, participated in establishing a joint venture company, VanCal, Inc. (“VanCal”), providing GSM/UMTS services in Calpurnia, along with the State Fund for Commerce and Development in Calpurnia (“SFCDC”). Benefitting from Claimant’s expertise and leadership, VanCal expanded in the Calpurnian market through the provision of quality communications, becoming the nation’s largest mobile telecommunications service provider.¹
3. Since late 2004, Claimant has held 31% of VanCal’s common stock, with 1% of that 31% held in trust by Pescara. Additionally, Claimant licenses its intellectual property and provides technical assistance to VanCal.
4. SFCDC is a wholly State-owned entity.² Respondent also appoints the directors of SFCDC’s Board.³ Since late 2004, SFCDC has voted and controlled 52% of VanCal’s common stock.
5. In November 2003, a conservative party with a hostile view towards Gaul came to power in Calpurnia; bilateral relations deteriorated rapidly thereafter.
6. Between January 1 and October 28, 2004, a key employee was harassed at length on five occasions by organization protesting against Claimant’s participation in the investment, the Calpurnian Conservative Coalition’s (“CCC”) Women’s League.⁴ Respondent failed to send police protection despite repeated requests for support.
7. On December 8, 2003, June 4, 2004 and July 17, 2004, Calpurnian police conducted warrantless searches of Claimant’s key employees’ homes, based on a justification not

¹ *Second Clarification*, Q. 53.

² Record at 3, ¶10.

³ *Second Clarification*, Q. 17.

⁴ Record at 4, ¶17.

recognized under Calpurnian law. Respondent then promoted baseless charges of espionage against Claimant and key employees through public press releases.⁵

8. In September 2004, Calpurnian immigration authorities arbitrarily denied a business visa for a key employee appointed by Claimant.
9. On October 14, 2004, Respondent elected Dr. Swift, a government employee,⁶ and Mr. Shelly, to the VanCal Board.⁷ As of November 15, 2004, half of VanCal's directors were representatives of the SFCDC.⁸ Dr. Swift stated that SFCDC did not "regard VanCal as really being a private company."⁹
10. On March 10, 2005, SFCDC-appointed directors declared that, "the payment of profits to the foreign shareholders has been suspended"; the Board thereafter paid a dividend only to local shareholders.¹⁰ Since May 2005, VanCal has not paid Claimant for use of Claimant's intellectual property, claiming payments could not be made to foreign shareholders.¹¹ No payments have been made to Claimant since March 10, 2005.
11. On November 16, 2005, SFCDC-appointed directors expelled Claimant's representative from the VanCal Board.¹²
12. On February 5, 2007, Claimant informed Respondent's agent – Mr. Poe, the government-appointed Chair of SFCDC – that it sought compensation for an expropriation. Mr. Poe refused to look into the matter, saying that the government "has no authority in any event" and "[t]here is nothing we can do." On July 31, 2007, Claimant initiated this arbitration.ⁱⁱⁱ

⁵ *Id.*

⁶ Record, at 4, ¶16.

⁷ Record, at 6, 14 October 2004.

⁸ *Second Clarification*, Q. 1.

⁹ Record, at 6, 15 November 2004.

¹⁰ Record, at 7, 10 March 2005.

¹¹ Record, at 4, ¶19.

¹² Record, at 7-8, 16 November 2005.

SUMMARY OF ARGUMENT

13. **JURISDICTION.** This dispute satisfies Article 25(1) of the Convention. Respondent's three objections are meritless. First, this dispute is not solely a contractual dispute, and even if it was, this Tribunal also has jurisdiction over contractual disputes. Second, this arbitration is not barred by fork-in-the-road preclusion. The prior domestic suit does not share an identity of party, object, or cause of action with this arbitration. The prior domestic suit was also not a voluntary election of remedy. Third, this arbitration is not barred by any amicable settlement provision. Amicable settlement provisions are procedural matters that do not bar jurisdiction, and Respondent is estopped from claiming amicable settlement as grounds to deny jurisdiction. Alternatively, jurisdiction is established pursuant to a more favorable amicable settlement provision which Claimant can rely on through an MFN clause in the Calpurnia-Gaul BIT, despite a third country's denunciation of the Convention.
14. **MERITS OF THE CLAIM.** The acts and omission of SFCDC, the Calpurnian Police and Ministry of Interior, and immigration officials are attributable to the state. Respondent has breached several provisions of the Calpurnia-Gaul BIT which has harmed Claimant's investment. First, Respondent has expropriated claimant's property and must provide compensation. Second, Respondent has denied Claimant national treatment. Third, Respondent has failed to provide Claimant's investment full protection and security. Fourth, Respondent failed to provide fair and equitable treatment to Claimant's investment. Fifth, Respondent treated Claimant in an arbitrary and discriminatory treatment. Finally, Respondent has breached its duty of transparency.^{iv}

ARGUMENT

PART ONE: JURISDICTION

I. THE TRIBUNAL HAS JURISDICTION TO HEAR THIS DISPUTE

15. Article 25(1) of the Convention provides for ICSID jurisdiction over

any legal dispute arising directly out of an investment, between a Contracting State...and a national of another Contracting State, which the parties to the dispute consent...to submit to the Centre.

16. This dispute concerns Respondent's violations of its express obligations under the Calpurnia-Gaul BIT towards Claimant's investments in VanCal, a corporation incorporated in Calpurnia.

17. Both parties satisfy the standing requirements of Article 25(1). Calpurnia and Gaul are Contracting States to the Convention.¹³ Claimant, a corporation incorporated and based in Gaul, owns 30% of VanCal.¹⁴

18. VanCal is an investment under the terms of the Calpurnia-Gaul BIT and Article 25 of the Convention. VanCal meets Article 1 of the Calpurnia-Gaul BIT: it is an "Investment" because it is an "asset established or acquired" by a Gaulois investor in Calpurnia. VanCal also satisfies the Article 25 definition of an investment:¹⁵ VanCal is a joint venture established by Claimant, satisfying transfer of capital; VanCal is intended to provide telecommunications, and thus is a long-term project intended to create regular income; Claimant retained participation in the project through a Technical Assistance Agreement; and Claimant, as a shareholder, shares the project's benefits and risks.¹⁶

19. In Article 11 of the Calpurnia-Gaul BIT, Respondent gives "irrevocable consent" to ICSID arbitration over "any dispute" between itself and a Gaulois investor "concerning an investment." Respondent raises three objections to jurisdiction that essentially argue that the scope of Respondent's consent in Article 11 does not encompass this dispute. Respondent's

¹³ Record, at 3, ¶5

¹⁴ Record, at 3, ¶9.

¹⁵ *Dolzer*, at 61.

¹⁶ Record, at 3, ¶6-14.

objections are without merit because **(II)** this dispute is not barred as a contractual claim; **(III)** there is no fork-in-the-road preclusion; **(IV)** and the 18-month waiting period does not divest this Tribunal of jurisdiction.

II. THIS DISPUTE IS NOT BARRED AS A CONTRACTUAL CLAIM

20. Respondent asserts that this dispute is a shareholder dispute over which this Tribunal has no jurisdiction. Respondent's argument fails because **(A)** this dispute concerns treaty-based obligations; and **(B)** Article 11 of the Calpurnia-Gaul BIT also applies to contractual disputes.

A. This Dispute Involves Treaty-Based Obligations

21. Arbitral tribunals “retain[] jurisdiction [over] breaches of contract that...[also] constitute...a violation of the Bilateral Treaty.”¹⁷ Respondent's actions have violated several obligations of the Calpurnia-Gaul BIT.¹⁸ That Respondent also violated domestic law is not surprising, given the depravity of Respondent's misconduct.

B. Article 11 of the Calpurnia-Gaul BIT Also Applies to Contractual Disputes

22. In any event, Article 11 of the Calpurnia-Gaul BIT covers “any dispute between a [Gaulois] investor...[and Respondent].”

23. The phrase “any dispute” in Article 11 includes domestic claims.¹⁹ The phrase “tous les différends ou divergences” (“all differences and disagreements”) has provided for jurisdiction to contract claims.²⁰ Interpreting “any dispute” to include contract disputes is also common-sense. Finally, less expansive language, which does not include the word “any” before “dispute,” has provided for jurisdiction over contract disputes.²¹

¹⁷ *Salini v. Morocco*, at ¶62.

¹⁸ *Infra* Part Two.

¹⁹ *Id*; *accord Consent to Arbitration*, at 838.

²⁰ *Salini v. Morocco*, at ¶61.

²¹ *E.g.*, *S.G.S. v. Phillipines*, at ¶131.

24. While some tribunals who have interpreted “disputes with respect to investments” to refer only to treaty-based violations concerning an investment,²² such an interpretation is unconvincing. First, the modifier “any” expands “dispute” to cover domestic claims. Second, compelling policy considerations caution against denying jurisdiction over contract claims. ICSID tribunals can apply domestic law to domestic claims:²³ allowing for jurisdiction over both contractual and treaty-based obligations unites these claims under one forum, a benefit to all parties.^{24v}

25. For these reasons, this claim is not barred as a contractual claim.

III. FORK-IN-THE-ROAD PRECLUSION DOES NOT BAR THIS TRIBUNAL’S JURISDICTION

26. Respondent argues that a prior suit in a Calpurnian court bars jurisdiction.²⁵ While Article 11 of the Calpurnia-Gaul BIT does contain a “fork-in-the-road” provision, i.e. a requirement that an investor choose between arbitration and a domestic remedy, this dispute is not subject to “fork-in the road” preclusion.

27. Before June 14, 2006, Pescara, as trustee of Claimant’s 1% holding in VanCal,²⁶ sued VanCal in Calpurnia court for payment of unlawfully withheld dividends.²⁷ Respondent argues that Pescara’s suit constitutes Claimant’s election of a domestic remedy. Respondent’s argument fails because **(A)** Pescara’s suit and this arbitration do not share a common identity of parties, objects, or causes of action; **(B)** the *Aguas II* standard is also not met; and **(C)** Pescara’s suit does not constitute a voluntary election of remedy.

A. Pescara’s Suit and This Arbitration Do Not Satisfy the Triple Identity Test

28. A domestic suit precludes international arbitration only if there is a triple identity of parties, object, and causes of action. This triple identity rule (or a variation where only one failure of

²² E.g., *S.G.S. v. Pakistan*, at ¶161.

²³ *Convention*, Art. 42; *accord Spiermann*, at 102-107.

²⁴ *SGS v. Phillipines*, at ¶132(c).

²⁵ Record, at 5, ¶5.

²⁶ Record, at 3, ¶9.

²⁷ Record, at 8, 14 June 2006.

identity is given as a reason to disallow fork-in-the-road preclusion) is followed by most arbitral tribunals.²⁸ Some tribunals have ignored identity of object, and only looked to identity of part and causes of action;²⁹ however, because none of the identities is met here, these tribunals would also find against fork-in-the-road preclusion.

29. The triple identity test satisfies compelling policy considerations.³⁰ If tribunals “assume lightly that choices of forum have been made...in favour of the host State’s judicial system,” then “there [is] little use in setting up arbitral procedures for investment disputes.”³¹ Investors routinely file domestic suits to protect their investments; oftentimes, domestic courts have no jurisdiction over treaty breaches, and ICSID tribunals may not have jurisdiction over domestic claims. To restrict a party’s ability to appear before an arbitral tribunal solely because she brought domestic suit on similar facts forces a false choice between international or domestic protection.³² Therefore, the strict formalism of the triple identity rule is preferable to looser tests for fork-in-the-road preclusion.

30. Here, Pescara’s suit and this arbitration do not share an identity of (1) parties, (2) objects and (3) causes of action.

1. There Is No Identity of Parties

31. Fork-in-the-road preclusion requires that both the domestic suit and the international arbitration involve identical parties.³³ The action of a subsidiary or a related party cannot, under international standards, preclude suit by a “parent” or related claimant.³⁴ Piercing the corporate veil does not trigger fork-in-the-road preclusion.³⁵ “[O]nly the investor can [choose

²⁸ *Aguas I*, at ¶53 (discussing identity of causes of action), *rev’d Aguas II*, ¶55 (denying that identity of cause of action was not a requirement); *Olguín*, at ¶30; *Middle East Cement*, at ¶71 (discussing identity of cause of action); *Azurix*, at ¶88; *Enron & Ponderosa*, at ¶97; *Occidental*; *Champion Trading*, at §3.4.3.

²⁹ *Genin*, at ¶330; *Lauder v. Czech Republic*, at ¶161; *Pan American*, at ¶155; *C.M.S. Jurisdiction*, at ¶¶77-82.

³⁰ *See generally Sinclair Declaration*.

³¹ *Pan American*, at ¶¶155-156.

³² *Occidental*, at ¶53.

³³ *See, e.g., Lauder v. Czech Republic*, at ¶161.

³⁴ *Id.*, at ¶162.

³⁵ *Champion Trading Co.*, at § 3.4.3.

to take] a claim to the local courts or to arbitration” and that choice cannot be inferred through a third party’s suit.³⁶

32. Pescara did not sue Respondent, she sued VanCal.³⁷ Thus, there is no identity of parties.

33. Even if Pescara acted for Claimant’s benefit, her suit cannot be attributed to Claimant, just as a corporation’s domestic suit could not be attributed to its owner filing for arbitral relief in *Champion Trading*.³⁸ Therefore, there is no identity of plaintiffs. That Calpurnian law might preclude suit in these circumstances is moot: the standard is international, not domestic.

34. In contrast, the *Genin* tribunal allows veil piercing when related parties act in such a way that the “election of remedy” can be attributed to the “group” as a whole.³⁹ However, there is no evidence that Pescara and Claimant made a group decision to file domestic suit, so there is no “group...election.”

2. There is No Identity of Object

35. Fork-in-the-road preclusion only occurs when the international and domestic suits concern the same underlying “object” or “material facts.”⁴⁰ Preclusion does not occur simply because the underlying facts of both suits overlap: the facts alleged to constitute a legal breach must be identical in both suits.⁴¹

36. That is not the case here. Pescara’s suit involved a claim against a corporation for payment of dividends.⁴² Claimant initiated this arbitration not just for a failure to pay dividends, but also for Respondent’s failure to provide protection and security and Respondent’s failure to renew the business visa of Claimant’s key employees. Different material facts support these claims, and thus identity of objects cannot be met.

3. There Is No Identity of Causes of Action

³⁶ *C.M.S. Jurisdiction*, at ¶78.

³⁷ Record, at 8, 14 June 2006.

³⁸ *Champion Trading Co.*, at §3.4.3.

³⁹ *Genin*, at ¶330.

⁴⁰ *Azurix Corp*, at ¶88; *Cross-Jurisdictional Forum Non Conveniens*, at 2188.

⁴¹ *Occidental*, at ¶58.

⁴² Record, at 8, ¶5.

37. Even when the parties and material facts are identical, there is no fork-in-the-road preclusion when the causes of action are not identical.⁴³ Unless a treaty provides otherwise, contract claims are not identical to treaty-based claims.⁴⁴ Pescara's suit was for a withholding of dividends by a corporation. This dispute concerns Respondent's violations of several treaty obligations. None of these claims is a contract claim like Pescara's claims. Therefore, no identity of causes of action exists.

B. Application of the Aguas II Standard Also Prevents Fork-in-the-Road Preclusion

38. The *Aguas II* tribunal stated that a domestic suit "is *prima facie*...a 'final' choice of forum and jurisdiction" as long as the materials facts in the domestic suit were "coextensive" with treaty-based claims. This vague approach fails to account for the policy considerations that argue for the triple identity rule.⁴⁵

39. The instant treaty-based dispute concerns more than Pescara's withheld dividends: it also involves claims of inadequate protection and security; failure to be transparent; discriminatory treatment; and unfair and inequitable treatment. These treaty-based claims are more extensive than Ms. Pescara's suit. Thus, the *Aguas II* test for fork-in-the-road preclusion is not met.

C. Pescara's Suit Was not a Voluntary Suit in Domestic Court

40. Fork-in-the-road preclusion requires that the choice to pursue domestic remedy is not made under duress.⁴⁶ Legal obligations – such as short statute of limitations for tax disputes⁴⁷ or the duty of a corporation to protect shareholder interests⁴⁸ – are considered duress. Pescara's suit was filed pursuant to her fiduciary duty to the Claimant. Thus, she did not voluntarily elect a domestic remedy.

41. For all these reasons, there is no fork-in-the-road preclusion.

⁴³ See e.g., *Middle East Cement*, at ¶7

⁴⁴ Among others, *Azurix Corp.*, at ¶89; *Occidental*, at ¶51.

⁴⁵ See *infra* Sec. III(A).

⁴⁶ *Occidental*, at ¶59; *Genin*, at ¶330; *Enron Corp.*, at ¶98.

⁴⁷ *Occidental*, at ¶60-61.

⁴⁸ *Genin*, at ¶332–333.

IV. THE AMICABLE SETTLEMENT PROVISION DOES NOT BAR JURISDICTION

42. Article 11(2) of the Calpurnia-Gaul BIT allows for arbitration if a “dispute cannot be settled amicably within 18 months from the date of request for amicable settlement.” Amicable settlement requires no formal process.⁴⁹ A request for amicable settlement is a statement to that articulates “the existence of grounds for complaint and a desire to resolve these matters out of court.”⁵⁰
43. On February 5, 2007, Claimant informed Respondent’s agent – Mr. Poe, the government-appointed Chair of SFCDC – that it sought compensation for an expropriation.⁵¹ Thus, Claimant articulated grounds for complaint and sought an out-of-court settlement. Therefore, the letter to Poe constitutes a “date of request for amicable settlement.”^{52vi}
44. Sixteen days later, Poe refused to discuss Claimant’s request.⁵³ On July 31, 2007, nearly six months after Claimant’s request for settlement but prior to the 18-month period of Article 11(2), Claimant sought arbitration.⁵⁴
45. Respondent erroneously asserts that Claimant’s failure to wait 18 months bars jurisdiction. But (A) amicable settlement provisions are a procedural, not jurisdictional, matter. Also, (B) Respondent itself made amicable settlement impossible. Finally, (C) Claimant may also invoke the Calpurnia-Gaul BIT’s most-favored-nation (MFN) clause of to rely on the shorter waiting period Article 7 of the Calpurnia-Flatland BIT.

A. As a Procedural Issue, Amicable Settlement Provisions Do Not Bar Jurisdiction

46. Failure to abide by an amicable settlement provision is a procedural failing that does not bar jurisdiction. Many tribunals agree that a “notice requirement does not constitute a prerequisite to jurisdiction”⁵⁵ because it is a “procedural rule.”⁵⁶ First, the only practical

⁴⁹ See *Wegen*, at 73.

⁵⁰ *Salini v. Jordan*, at ¶20.

⁵¹ Record, at 8, 5 February 2007.

⁵² *Id.*

⁵³ Record, at 8, 21 February 2007.

⁵⁴ Record at 9, 31 July 2007.

⁵⁵ *Bayindir*, at ¶100.

effect of enforcing an amicable settlement provision is to require Claimant to restart arbitral proceedings.⁵⁷ This increases the length of arbitration,⁵⁸ without protecting the “legitimate interests of” either party.⁵⁹ Second, strictly enforcing amicable settlement provisions is an “unnecessary... formalistic approach”⁶⁰ that hinders flexibility and efficiency, two benefits of international arbitration.⁶¹

47. In this case, the 18-month waiting period expired on August 5, 2008. No purpose is served in requiring Claimant to re-file for arbitration and wait for proceedings to recommence.

48. Nor does strict enforcement of amicable settlement provisions create an *ex ante* incentive to pursue amicable settlement. Amicable settlement, an inexpensive and informal means of dispute avoidance, occurs naturally when parties wish to cooperate. But when there is no desire to cooperate, amicable settlement provisions simply force parties to wait for arbitration. If this wait is too long (like, say, 18 months), investor rights can be severely impacted.⁶²

49. The *Enron & Ponderosa*⁶³ and *Goetz*⁶⁴ tribunals suggested, in *dicta*, that amicable settlement provisions are actually conditions for jurisdiction. Neither Tribunal explained itself. This Tribunal should accept the more persuasive rule.⁶⁵ Here, that rule is the above *Ethyl Corp.* rule.^{vii}

B. Having Rebuffed Amicable Settlement, Respondent Cannot Now Use an Amicable Settlement Provision to Deny Jurisdiction

50. Investor-State tribunals have consistently held that a State’s failure to attempt amicable settlement bars the State from using an amicable settlement provision to object to

⁵⁶ *Lauder v. Czech Republic*, at ¶187; *accord Ethyl Corp.*, at ¶¶77-85; *Sedlmayer*, at §2.6.2; *S.G.S. v. Pakistan*, at ¶184; *Link-Trading*, at §6.

⁵⁷ *E.g.*, *Ethyl Corp.*, at ¶85.

⁵⁸ *S.G.S. v. Pakistan*, at ¶184.

⁵⁹ *Lauder v. Czech Republic*, at ¶190.

⁶⁰ *Id.*

⁶¹ *Lowenfeld on International Arbitration*, at 557.

⁶² *See infra* Sec. IV(C)(1)(a)(ii)(b).

⁶³ *Enron & Ponderosa*, at ¶88.

⁶⁴ *Goetz*, at ¶¶91-93.

⁶⁵ *See Franck*, at 1558.

jurisdiction.⁶⁶ The reason for this rule is multifold. First, waiting periods before arbitration are intended to allow parties to seek amicable settlement. Where the State rebuffs settlement, the waiting period is thus waived.⁶⁷ Second, the rule that a negotiation period is void if negotiation “is impossible...in the circumstances of the case”⁶⁸ is analogized to the “requirement of exhaustion of remedies, which is disregarded when it is demonstrated that...any attempt at exhaustion would have been futile.”⁶⁹ Finally, *estoppel* bars a State from resisting amicable settlement and then using the failure to reach amicable settlement to deny jurisdiction of an arbitral tribunal. *Estoppel* is a fundamental principle of law of civilized nations rooted in equity and the need for stability in international law,⁷⁰ and has been “applied by many international tribunals.”⁷¹

51. This Tribunal should bar Respondent from benefitting from its recalcitrance. First, this would incentivize Respondent to pursue amicable settlement in the future, rather than simply ignore blighted investors. Second, it follows from the language of Article 11(2), which provides that “if the dispute cannot be settled amicably within 18 months” then the investor may seek arbitration. “Cannot” means something different than “[is] not”: “cannot” is satisfied at the moment something becomes impossible, while “is not” requires a party to wait.”⁷²

52. In this case, Claimant contacted Respondent’s agent, Mr. Poe, and asked for compensation after expropriation.⁷³ Poe refused to look into the matter, saying that the government “has no authority in any event” and “[t]here is nothing we can do.”⁷⁴ Claimant is entitled to rely on the word of this government agent.⁷⁵ Having relied on the statement that settlement was impossible, Claimant initiated this arbitration.

⁶⁶ See, e.g., *Lauder v. Czech Republic*, at ¶189.

⁶⁷ E.g., *Ethyl Corp.*, at ¶84.

⁶⁸ *Bayinder*, at ¶99 (citations omitted).

⁶⁹ *Id.*

⁷⁰ See e.g., *McGibbon*, at 468-469.

⁷¹ *Pan American*, at ¶159; accord *Pope & Talbot*, at ¶¶39-41.

⁷² *Id.*, at ¶98.

⁷³ Record at 8, 5 February 2007.

⁷⁴ Record at 8-9, 21 February 2007.

⁷⁵ See *infra* Part Two, Sec. I.

C. Alternatively, the MFN Clause of the Calpurnia-Gaul BIT Allows Claimant To Rely on the Shorter Waiting Period of the Calpurnia-Flatland BIT

53. Even if this Tribunal accepts that the 18-month waiting period of the Calpurnia-Gaul BIT bars jurisdiction, Claimant can still pursue arbitration because (1) the Calpurnia-Gaul BIT's MFN clause entitles Claimant to the two-month waiting period of Article 7 of the Calpurnia-Flatland BIT; and (2) Claimant has met the requirements for the application Article 7 of the Calpurnia-Flatland BIT.

1. The Calpurnia-Gaul BIT's MFN Clause Entitles Claimant to the Shorter Waiting Period of the Calpurnia-Flatland BIT

54. Claimant may rely on Article 7 of the Calpurnia-Flatland BIT, because (a) the MFN clause of the Calpurnia-Gaul BIT subsumes dispute resolution; (b) the two-month waiting period of Article 7 of the Calpurnia-Flatland BIT is more favorable; and (c) the 18-month waiting period of the Calpurnia-Gaul BIT is not a "question of overriding public policy."

a. The Calpurnia-Gaul BIT's MFN Clause Subsumes Dispute Resolution

55. The Calpurnia-Gaul BIT's MFN clause attracts dispute resolution, pursuant to the principle of *ejusdem generis*. First, (i) current arbitral precedent is that a "bare" MFN clause attracts dispute resolution. Second, (ii) the language of the Calpurnia-Gaul BIT's MFN clause includes dispute resolution.

i. *Persuasive Precedent Suggests that MFN Clauses Attract Dispute Resolution*

56. The correct rule is that an MFN clause, without restrictive language or drafting history, incorporates dispute resolution as *ejusdem generis*. *Ejusdem generis* is the established principle that MFN clauses attract provisions "belonging to the same subject matter or...category...to which the clause relates."⁷⁶

⁷⁶ *OECD MFN Report*, at 9; see also Articles 9 and 10, *Draft Articles on MFN*, at 27–29.

57. An MFN clause providing only for non-discriminatory treatment subsumes dispute resolution. As early as 1956, in *Ambatielos*, it was established that the “administration of justice” is part and parcel of international commercial rights.⁷⁷
58. Relying on *Ambatielos*, the *Maffezini*⁷⁸ tribunal, when interpreting the phrase “all matters subject to this Agreement,” found that dispute resolution falls within the scope of an MFN clause because dispute resolution is “essential for the adequate protection of the rights” of traders and investors.⁷⁹ The *Siemens* and *National Grid* tribunals later determined that an MFN clause which referred only to an unqualified investment’s “treatment” also attracted dispute resolution.⁸⁰ Indeed, even when considering an expansive MFN provision relating to “all matters” of the basic treaty, the *Aguas I* tribunal pointed out that the “ordinary meaning of [the term ‘treatment’] within the context of investment includes the rights and privileges...covered by the treaty [including dispute resolution].”⁸¹
59. Some tribunals have taken a radically different approach. The tribunals in *Salini v. Jordan*,⁸² *Plama*,⁸³ and *Telenor*⁸⁴ all said that claimants had to show specific intent on the part of a BIT’s Contracting Parties before an MFN clause could attract dispute resolution. For a variety of reasons, the finding of these tribunals should be rejected.
60. First, the facts of *Maffezini* and its progeny are closer to this dispute than those of *Salini* and its progeny. Those tribunals applying *Salini*’s restrictive test all dealt with attempts to use MFNs clause to invoke drastic changes in dispute resolution: the *Salini* claimant attempted to sidestep a contractual dispute resolution scheme by attracting a third-party umbrella clause; the *Plama* claimant attempted to substitute ICSID rules for UNCITRAL rules; and the *Telenor* claimant attempted to arbitrate a claim excluded from arbitrability by the basic treaty. In contrast, *Maffezini et al.* deal with more subtle changes: for example, *Maffezini* used an MFN clause to sidestep an 18-month waiting period. Even the *Plama* tribunal found

⁷⁷ See *Ambatielos*, at 108.

⁷⁸ *Maffezini*, at ¶54.

⁷⁹ *Id.*, at ¶54.

⁸⁰ *Siemens*, at ¶103; *National Grid*, at ¶93.

⁸¹ *Aguas III*, at ¶55.

⁸² *Salini v. Jordan*, at ¶118.

⁸³ *Plama*, at ¶204.

⁸⁴ *Telenor*, at ¶91.

that *Maffezini* “[was] perhaps understandable” as an 18-month waiting period requirement was “nonsensical from a practical point of view.”⁸⁵ Similarly, Professor Andreas Lowenfeld has suggested that *Salini* and *Maffezini* can be reconciled because *Salini* required a “greater leap” than *Maffezini*.⁸⁶ Giving force to the well-considered rules of academic scholars furthers the consistency of international arbitration.⁸⁷ In this case, Claimant seeks to avoid a discriminatory 18-month waiting period, a smaller procedural difference more akin to *Maffezini et al.* than *Salini et al.*

61. Second, *Maffezini* squares better with principles of treaty interpretation. Treaty interpretation begins with language, interpreted in light of the treaty’s object and purpose.⁸⁸ The Calpurnia-Gaul BIT was signed to “intensify economic-cooperation,” to “maintain fair and equitable conditions for investments,” to “promot[e] and protect[.]...investments,” and to “stimulate business initiatives.”⁸⁹ These purposes support more expansive MFN protections. BITs also create “flexibility in the resolution of investment disputes;”⁹⁰ and MFN clauses are designed to prevent the discriminatory treatment of foreign investors. Finding that MFN clauses attract dispute resolution serves all these purposes.

62. In contrast, the approach of *Salini et al.* overly relies on supplementary methods for treaty interpretation. *Salini*, *Telenor*, and *Plama* all use history and treaty practice extensively to establish the “intent” of the signatories. By doing so, they adopt an “absolutely negative approach...[that] is not in line with the concept of the most-favored nation treatment standard as a source of international law and with present trends in international investment law.”⁹¹ The methodology used by the *Salini et al.* fails because recourse to Article 32 methods of interpretation should supplement, not override, purposive interpretation.⁹²

63. Finally, finding that bare MFNs attract dispute resolution mechanisms furthers the consistency of international arbitration. When choosing between two disparate rules, the

⁸⁵ *Plama*, at ¶224.

⁸⁶ *Int’l Econ. Law*, at 576; accord *Dolzer*, at 256.

⁸⁷ *Franck*, at 1613-1617; accord Art. 38(1)(C), *ICJ Statute*.

⁸⁸ Art. 31, *Vienna Conv. on the Law of Treaties*.

⁸⁹ *Preamble* of Calpurnia-Gaul BIT.

⁹⁰ *See Wong*, at 135.

⁹¹ *Acconci*, at 402.

⁹² Art. 32, *Vienna Conv. On the Law of Treaties*.

more popular rule is preferable because it creates consistency.⁹³ As Lowenfeld notes “[m]ost...cases raising the issue of whether an MFN clause can [attract dispute resolution] have followed...Maffezini.”⁹⁴

ii. *The Language of Article 4 Places Dispute Resolution Within the Article’s Scope*

64. A treaty is read by its language, interpreted to further the treaty’s purpose.⁹⁵ Here, the language and purpose of Article 4 attracts dispute resolution.

65. Because Article 4(1) provides for the MFN treatment of “[i]nvestments,” and because dispute resolution is commonly considered part of investment’s treatment, Article 4(1) applies to dispute resolution. Article 4(1) provides for MFN treatment of “[i]nvestments made by investors of one Contracting Party...or returns related thereto.” Since 1956, the common understanding of international law is that the treatment of an “investment” includes the “administration of justice” through arbitration.⁹⁶

66. The Calpurnia-Gaul BIT also includes dispute resolution in its definition of “Investment.” In Article 1, “Investment” includes “intellectual...property rights” and “claims to money or rights to performance having an economic value.” Immaterial property rights do not exist without formal mechanisms for their enforcement: by including property rights within the definition of investment, Gaul and Calpurnia acknowledged that dispute resolution – a necessary condition of these rights’ existence – was a subject matter of the treaty and of the MFN clause.

67. This conclusion recurs in Article 4(2), which provides that investors shall be accorded MFN treatment in regards to the “maintenance, use, enjoyment or disposal of their investments.” The *Siemens* tribunal found that the “right to have recourse to international arbitration is very much related to investors ‘management, maintenance, use, enjoyment, or disposal of their

⁹³ See Franck, at 1558; accord Dolzer, at 35.

⁹⁴ *Int’l Econ. Law*, at 573.

⁹⁵ Art. 31, *Vienna Convention on the Law of Treaties*.

⁹⁶ See *Ambatielos*, at 108.

investment,” especially as “‘maintenance’ of an investment...includes the protection of an investment.”⁹⁷

68. In a minority of cases, the effect of a listing like Article 4(2) constricts the scope of an MFN clause. Thus, to prevent the application of MFN clauses to dispute resolution, the Central American Free Trade Agreement (“CAFTA”) provided that both investors and investments were entitled to MFN treatment “with respect to the establishment, acquisition, expansion, management, conduct, operation, and sale or other disposition of investments.”⁹⁸

69. But, unlike CAFTA, Article 4(2)’s scope is limited to investors, and does not include investments. If the listing in Article 4(2) was meant to restrict the MFN clause’s scope, a similar listing would have been included in Article 4(1). It was not.

70. Furthermore, Article 5 provides three exceptions to Article 4: customs unions; tax laws; and multilateral conventions. Because *expressio unius est exclusio alterius*, the failure to exclude dispute resolution from Article 4’s scope suggests that dispute resolution is within its scope.

71. That Article 4 subsumes dispute resolution also flows from the treaty’s purpose. As discussed above, the purposes of the Calpurnia-Gaul BIT are best served by finding that dispute resolution falls within the scope of Article 4.⁹⁹

b. A Two-Month Waiting Period is More Favorable

72. For an investor to use MFN to attract more favorable treatment, the treatment sought must, in fact, be more favorable.¹⁰⁰ To determine whether a third-party treaty provides for more favorable treatment the difference in treatment must be discriminatory.¹⁰¹ The test for discriminatory treatment is whether “the practical effect of the measure is to create a disproportionate benefit” for a third party over the protected investor.¹⁰² In this dispute, the two-month waiting period of Article 7 of the Calpurnia-Flatland BIT is more favorable than the 18-month period of Article 11 of the Calpurnia-Gaul BIT.

⁹⁷ *Siemens*, at ¶57.

⁹⁸ *CAFTA Draft Text*, arts.10.4(1),10.4(2) and 10.4 fn.1.

⁹⁹ *See infra* Sec. IV(C)(1)(i).

¹⁰⁰ *See McLachlan et al.*, at §7.193,293.

¹⁰¹ *See id.*

¹⁰² *S.D. Myers*, at ¶102.

73. Article 7(C) of the Calpurnia-Flatland BIT provides for ICSID jurisdiction “if the dispute can not be settled friendly within two months of the dispute notification date.” In contrast, Article 11(2)(b) of the Calpurnia-Gaul BIT provides for ICSID jurisdiction if the dispute “cannot be settled amicably within 18 months from the date of request for amicable settlement.” Flatland investors are thus entitled to more expeditious dispute resolution than Gaulois investors.
74. This discriminatory treatment disproportionately benefits Flatland investors. The difference between two and 18 months¹⁰³ is a significant difference in investor protection. In the event that the State makes amicable settlement impossible, as Respondent did here,¹⁰⁴ requiring an investor to wait two months before arbitration is far less burdensome than forcing her to wait 18 months.
75. In addition, Article 1 of both the Calpurnia-Gaul BIT and the Calpurnia-Flatland BIT define “investments” to include “intellectual...property rights” and “good-will.” The treaties thus touch upon such significant issues as trademark dilution, patent protection, and the poaching of business contacts. In these matters, a year and four months makes all the difference: two months of negotiation are a chance for parties to negotiate intellectual property differences without prejudice; 18 months means that the party denied its intellectual property could suffer great harm. In this dispute, Respondent continues to use Claimant’s brand, while disallowing denying Claimant’s representative oversight of the brand’s quality,¹⁰⁵ leading to trademark dilution.

c. An 18-Month Waiting Period is Not a “Question of Overriding Public Policy”

76. The *Maffezini* tribunal found that an MFN clause should not “override public policy considerations that the contracting parties might have envisaged as fundamental conditions for their acceptance” of the basic treaty.¹⁰⁶ Allowing for arbitration after two months instead of after 18 months cannot be “envisaged” as a “fundamental condition” for a treaty’s acceptance.

¹⁰³ See *infra* Sec. IV(C)(1)(b).

¹⁰⁴ See *infra* Sec. IV(B).

¹⁰⁵ Second Clarifications, Q. 15.

¹⁰⁶ *Maffezini*, at ¶62.

77. It is inconceivable that Gaul and Calpurnia would have failed to reach an investment treaty unless there was an 18-month amicable settlement provision. For Calpurnia, a powerful nation-state, negotiations of a year-and-a-half are not an essential condition of trade. In fact, the Calpurnia-Flatland BIT provides for a two-month waiting period, thus demonstrating that Respondent is not concerned with the length of any waiting period.

2. Claimant Is Entitled to Use the Two-Month Waiting Period of the Calpurnia-Flatland BIT

78. Claimant is entitled to use the two-month waiting period of the Calpurnia-Flatland BIT because (a) Claimant has satisfied the two-month waiting period; and (b) Flatland's denunciation of the Convention does not affect Claimant's right to rely on the two-month waiting period.

a. Claimant Has Satisfied the Two-Month Waiting Period

79. Claimant attempted amicable settlement for over five months before initiating these proceedings.¹⁰⁷ Thus, Claimant has satisfied the two-month waiting period of Article 7.

b. Flatland's Denunciation of the Convention Does Not Affect Claimant's Right to Rely on the Two-Month Waiting Period

80. MFN clauses can only attract favorable treatment from third-party treaty provisions that are operational.¹⁰⁸ Flatland denounced the Convention on May 2, 2003. On this basis, Respondent argues that Article 7 of the Calpurnia-Flatland BIT is no longer operational and therefore Claimant cannot rely on Article 7 to establish ICSID jurisdiction. Respondent's argument is without merit because (i) Flatland's denunciation of the Convention does not denounce its consent to ICSID arbitration under the Calpurnia-Flatland BIT; and (ii) even if Article 7 no longer provides for ICSID jurisdiction, Claimant can still rely on the two-month waiting period of Article 7 of the Calpurnia-Flatland BIT.

¹⁰⁷ See *infra* Sec. IV.

¹⁰⁸ E.g., Article 21, *Draft Articles on MFN*, at 27–29.

i. *Flatland's Denunciation of the Convention Does Not Void Its Consent to Jurisdiction in the Calpurnia-Flatland BIT*

81. Article 71 of the Convention allows Contracting Parties to denounce the Convention. Article 72, however, states that a notice of denunciation does not affect the “rights or obligations...arising out of consent to the jurisdiction of the Centre.” The import of these provisions, coupled with the drafting history of the Convention, suggests that Article 71 denunciation does not simultaneously abrogate consent to ICSID jurisdiction contained within a BIT.

82. When co-drafting Article 72, Aaron Broches made two observations: pre-existing contractual consent to ICSID arbitration survives denunciation; and an unaccepted offer for ICSID arbitration expires upon denunciation.¹⁰⁹ In other words, an obligation to pursue ICSID arbitration survives denunciation, while an offer to do so does not.

83. The central question, then, is whether a BIT provision providing consent for ICSID arbitration is an obligation or an offer. While some have suggested that such a provision is an offer,¹¹⁰ the correct interpretation is that it is an international obligation.¹¹¹ First, a treaty “that unequivocally expresses an obligation of the signatory state...[cannot] in good faith be interpreted to constitute an ‘offer’ only.”¹¹² Second, to claim that an international treaty obligation is equivalent to a contractual or legislative provision undermines *pacta sunt servanda*. Finally, BITs, like the Calpurnia-Flatland BIT, generally contain specific procedures outlining how the BIT might be denounced. A State should not be able to sidestep these specifically negotiation BIT denunciation procedures by denouncing a third treaty.

84. Article 7 of the Calpurnia-Flatland BIT provides for ICSID arbitration as one of many forms of dispute resolution. This form of provision is considered consent to ICSID jurisdiction.¹¹³ Because BIT provisions consenting to ICSID are obligations, not offers, Flatland's denunciation of the Convention does not abrogate Article 7. Therefore, Article 7 remains operational and may be relied upon by Claimant through an MFN clause.

¹⁰⁹ *Nolan and Sourgens*, at 1008-1010.

¹¹⁰ *ICSID Commentary*, Article 72, ¶2.

¹¹¹ *Nolan and Sourgens*, at 38.

¹¹² *Id.*

¹¹³ *ICSID Commentary*, Article 25, ¶261.

ii. *Claimant May Still Rely on the Two-Month Waiting Period of Article 7*

85. Even if this Tribunal finds that Flatland’s denunciation abrogates Flatland’s Article 7 consent to ICSID arbitration, Claimant may still rely on the two-month waiting period of Article 7 because (a) Flatland’s denunciation of the Convention does not preclude reliance on Article 7; and (b) as an unconditional MFN clause, Article 4 of the Calpurnia-Gaul BIT does not require that Claimant “pay the price” of ICSID jurisdiction for relying on the two-month waiting period in the Calpurnia-Flatland BIT.

(a) Flatland’s Denunciation of the Convention Does Not Preclude Reliance on Article 7

86. Even if this Tribunal finds that Flatland’s denunciation voided Article 7(C), that denunciation does not affect the other provisions of Article 7. Article 7 consists of five provisions: a two-month waiting period, and four choices for dispute resolution. Even if this Tribunal found that Flatland has taken the ICSID choice off the table, the rest of the Article’s provisions continue in force. Claimant can still rely on any of these provisions, including the two-month waiting period.^{viii}

87. It cannot be said that recourse to ICSID arbitration was such an essential element of Article 7 that without it the entire Article is nonoperational. ICSID was only one of four dispute resolution mechanisms listed in Article 7.

(b) Claimant Need Not “Pay the Price” of ICSID Jurisdiction to Rely on the Two-Month Waiting Period

88. Under an unconditional MFN clause, a beneficiary need not sacrifice one form of favorable treatment in order to receive another.¹¹⁴ Article 4 of the Calpurnia-Gaul BIT provides only that investors “shall be accorded treatment which is not less favourable than...accord[ed] to [investors or investments of] any third State.” It neither says “provided that” nor is there any other condition present; therefore, the MFN clause is unconditional.

¹¹⁴ *Schwarzenberger*, at 101.

89. As described by Sir Arnold McNair, an unconditional MFN clause lets a beneficiary “claim the Boon without the Price” as long as the Price “is not an inherent element of the Boon.”¹¹⁵
90. Because Article 4 is an unconditional clause, there is no requirement that, in order to rely on the two-month waiting period, Claimant must sacrifice his right to ICSID arbitration. We have here the following situation. Flatland and Gaul have a treaty which provides for an 18-month waiting period and ICSID arbitration. Flatland and Calpurnia, now, have a treaty which provides for a two-month waiting period and no ICSID arbitration. Obviously, the Gaulois investor need not pay the Price of ICSID arbitration in order to have the Boon of the two-month waiting period.
91. Nor is the lack of ICSID arbitration an “inherent element” of Article 7 of the Calpurnia-Flatland BIT. First, the negotiated Article 7 actually included ICSID arbitration. Second, because the Calpurnia-Gaul BIT gives “irrevocable consent” to ICSID jurisdiction but the Calpurnia-Flatland BIT does not, this suggests that ICSID arbitration was not a *sin qua non* to Article 7’s adoption.
92. For all these reasons, this Tribunal has jurisdiction to hear this dispute.^{ix}

CONCLUSION ON JURISDICTION

93. This Tribunal has jurisdiction to hear this dispute. Article 25(1) of the Convention is satisfied. This dispute is not solely a contractual claim, and even if it was, this Tribunal would still have jurisdiction to hear the dispute. No interpretation of a fork-in-the-road provision divests this Tribunal of its jurisdiction over this dispute. The Calpurnia-Gaul BIT’s amicable settlement provision is not a bar to jurisdiction. Even if it was, Claimant could rely on the Calpurnia-Flatland BIT.

¹¹⁵ *McNair*, at 287.

PART TWO: MERITS OF THE CLAIM

94. Respondent, through its organs and agents, has breached a number of its obligations under the Calpurnia-Gaul BIT.

I. THE ACTS AND OMISSIONS OF SFCDC, THE CALPURNIAN POLICE AND THE IMMIGRATION AUTHORITIES ARE ATTRIBUTABLE TO THE STATE

95. “[T]he State *can* act only through individuals, whether those individuals are organs or agents or are otherwise acting on behalf of the State.”¹¹⁶ All internationally wrongful actions alleged in this dispute are attributable to the Respondent.

A. The Acts and Omissions of Calpurnia’s Police Forces and Immigration Authorities Rest Directly with the Respondent

96. The failure to provide full protection and security by Respondent’s police forces and the arbitrary and discriminatory treatment exercised by Respondent’s police forces and Ministry of Interior set forth in Part II, Section IV, *infra*, necessarily rest with the Government of Calpurnia itself.

97. Article 4 of the Articles on State Responsibility codifies the universal understanding of a State’s responsibility for the conduct of its organs. Subsection 1 provides, in pertinent part that:

[t]he conduct of any State organ shall be considered an act of that State under international law [...] whatever position it holds in the organization of the State, and whatever its character as an organ of the central Government or of a territorial unit of the State.¹¹⁷

98. Subsection 2 defines an organ as *including* “any person or entity which has that status in accordance with the internal law of the State.”¹¹⁸ Few State entities that are more explicitly organs of the State than its Ministries,¹¹⁹ as well as State forces and police.¹²⁰ Calpurnia’s police forces and immigration authorities are lawfully empowered organs that exercise key

¹¹⁶ *ILC Addendum to First Report*, at ¶150.

¹¹⁷ *Id.*, at ¶91.

¹¹⁸ Art. 4, *Articles on State Responsibility*.

¹¹⁹ *Texaco*, at ¶23.

¹²⁰ *Amco*, at ¶¶155,170-172; *AAPL*.

sovereign functions. Respondent's assertion that the omissions of its authorities are not actionable¹²¹ is disingenuous. State responsibility is implicated when authorities fail to take clearly warranted and appropriate measures, particularly when inaction imperils the security and freedom of movement of foreign personnel.¹²² "[U]nder international law a State is responsible for the acts of its agents undertaken in their official capacity and for their omissions."¹²³ For example, the decision rendered in *Wena Hotels* relied heavily on Egypt's failure to protect, given that "there is substantial evidence that Egypt was aware of [its organ's] intentions to seize the [investment] and took no actions to prevent [its organ] from doing so."¹²⁴

B. The Acts and Omissions of SFCDC Are Attributable to Respondent

1. SFCDC is an Agent of the Respondent

99. SFCDC is a State agent under the classical and universally recognized definition of an agent, notwithstanding Respondent's attempts to cloak its wholly-owned and controlled fund as a mere shareholder.

100. SFCDC is a wholly State-owned fund.¹²⁵ Respondent also appoints the directors of SFCDC's board.¹²⁶ An entity whose structure, function and control flow from governmental authority, as well as conduct of persons empowered by the State to "exercise elements of governmental authority," are considered the conduct of the State "provided that the person or entity is acting in that capacity in the particular instance."¹²⁷ Applying this standard, tribunals have attributed actions by state-owned entities with weaker indicia of control to the State.¹²⁸ Indeed, full State ownership of an entity together with appointment of its Board of Directors by State organs has already led to the conclusion that the entity was the State's agent.^{129x}

¹²¹ Record, at 6, ¶¶17-18.

¹²² *U.S. Embassy Case*, at 3, ¶¶63,67.

¹²³ *Velásquez Rodríguez*, at ¶170; *see also Polish Nationality Case*, at ¶425.

¹²⁴ *Wena Hotels*, at ¶76.

¹²⁵ Record, at 3, ¶10.

¹²⁶ *Second Clarifications*, Q. 17.

¹²⁷ Art. 5, *Articles on State Responsibility*.

¹²⁸ *Klockner and Klockner II*; *Maffezini*, at ¶¶31-33; *cf. Aguas II*; *Metalclad I*, at ¶73.

¹²⁹ *Wintershall*, at 809.

2. It Is of No Legal Consequence that SFCDC Acted in a Commercial Capacity

101. Respondent is responsible for the acts of SFCDC irrespective of their characterization. That a State entity acts in a commercial capacity is not dispositive in the matter of attribution, given the frequency of state engagement in commercial ventures and privatization programs. In *Noble Ventures*, the entity in question participated in board meetings, voted shares held by the government and sold government-held shares.¹³⁰ That tribunal stated that:

it is difficult to see why commercial acts, so called *acta iure gestionis*, should by definition not be attributable. [...] Apart from the fact that there is no reason why one should not regard commercial acts as being in principle also attributable, it is difficult to define whether a particular act is governmental.¹³¹

102. In light of their privatization activities, the *Noble Ventures* tribunal found that the agencies in question had acted as “the empowered public institution.”¹³² The application of the empowered public institution standard in this case would promote consistency, equity and cost savings by dissuading state usage of complex webs of private companies to escape liability.

C. Ultra Vires Is Not a Defense to State Attribution

103. As reaffirmed in the Articles on State Responsibility, a State remains liable for the *ultra vires* acts and omissions of its agents and organs. Pursuant to Article 7:

[t]he conduct of an organ of a State or of a person or entity empowered to exercise elements of the governmental authority shall be considered an act of the State under international law if the organ, person or entity acts in that capacity, even if it exceeds its authority or contravenes instructions.¹³³

104. Respondent’s assertions that SFCDC’s staff and appointees acted outside of their official capacity or contrary to express direction or policy¹³⁴ are wholly irrelevant when determining liability for such acts. Respondent formed SFCDC, Respondent controlled SFCDC, and Respondent owned SFCDC. Respondent generally enabled and empowered SFCDC to

¹³⁰ *Noble Ventures*, at ¶134

¹³¹ *Id.*, at ¶82.

¹³² *Id.*, at ¶79.

¹³³ Art. 7, *Articles on State Responsibility*.

¹³⁴ Record, at 5, ¶16.

participate in the management of Claimant's Investment. In such instances, the International Law Commission has made it clear that

the conduct of a State organ or an entity empowered to exercise elements of the governmental authority, acting in its official capacity, is attributable to the State even if the organ or entity acted in excess of authority or contrary to instructions.¹³⁵

105. Even in instances of illegal self-help by state police, the State bears responsibility for ensuing international wrongs.¹³⁶

106. For these reasons, the actions of Respondent's organs and agents are attributable to Respondent.

II. RESPONDENT EXPROPRIATED CLAIMANT'S PROPERTY

A. *Expropriation is Broadly Defined in the Calpurnia-Gaul BIT and under Customary International Law*

107. Article 6(1) of the Calpurnia-Gaul BIT provides:

Investments by investors of a Contracting Party in the territory of the other Contracting Party shall not be *expropriated, nationalised* or subjected to any other measures having the effect, *either directly or indirectly*, equivalent to expropriation or nationalisation (hereinafter referred to as "expropriation") except for a public interest, on a non-discriminatory basis [emphasis added].

108. Respondent has expropriated Claimant's investment and must furnish compensation.

1. **The Calpurnia-Gaul BIT Protects Investors Against Direct, Indirect and Creeping Expropriation by Respondent**

109. A leading "eloquent"¹³⁷ definition of expropriation is found in *TAMS-AFFA*:¹³⁸

¹³⁵ Art. 7, *Articles on State Responsibility* (see also Comments to Article 7 ¶1).

¹³⁶ *Amco*, at ¶178.

¹³⁷ *Motorola*, at 95; see also *SAIC Claim*, at 17.

¹³⁸ *TAMS-AFFA*, at 225.

[An expropriation] may occur under international law through interference by a state in the use of that property or with the enjoyment of its benefits, even where legal title to the property is not affected.

110. The relevant metric is the extent of investor deprivation, not the state's gain, from such interference. Under the *Restatement*, a state is held responsible for expropriation which is confiscatory or prevents, unreasonably interferes with, or unduly delays enjoyment of the investment.^{139xi}
111. Even without direct interference, the repudiation of official guarantees prevents effective control over an investment, culminating in expropriation.¹⁴⁰ These may include a broad range of dispensations ranging from free zone certifications¹⁴¹ or development and operation permits.¹⁴² Expropriation is not only outright seizure but “also covert or incidental interference with the use of property” that “[deprives the owner] of the use or ...economic benefit of property even if not [...] to the obvious benefit of the host state.”¹⁴³
112. Expropriation may occur either in a single seizure, or through a pattern of acts constituting “creeping expropriation.”¹⁴⁴ Though application of creeping expropriation has been the subject of considerable debate, such arguments are inapplicable where the treaty explicitly speaks to acts of indirect expropriation.¹⁴⁵ Article 6(1) of the Calpurnia-Gaul BIT does so.

2. The Definition of Investment in the Calpurnia-Gaul BIT Encompasses Monies, Shareholding and Intellectual Property

113. Giving meaning to the Respondent's commitment to refrain from expropriation of foreign investment, Article 1(1) broadly defines Investment as “*every kind of asset established or acquired by*” by a Gaulois investor in Calpurnia “*including, in particular though not exclusively [specified Investor assets]*” [emphasis added].

¹³⁹ *Restatement*, Section 712, Comment g.

¹⁴⁰ *Revere*, at ¶292.

¹⁴¹ *Goetz*, at ¶124.

¹⁴² *Metalclad I*, at ¶132.

¹⁴³ *Id.*, at ¶103 (referring to *Biloune*, at ¶108).

¹⁴⁴ *Waste Mgmt.*, at ¶17.

¹⁴⁵ *Metalclad I*, at ¶103.

114. The expansive definition of Investment set forth in the Calpurnia-Gaul BIT indicates the Contracting Parties' clear intent to create a climate favorable to foreign investment. For that intent to become a reality, investors must be constructively protected against expropriation.

a. The Definition of Investment Protects Minority Shareholder Rights

115. Shareholding is protected when a BIT defines it as investment.¹⁴⁶ Article 1 of the Calpurnia-Gaul BIT does so. Shareholder control rights relate not only to the shares themselves but also other assets, such as know-how and managerial skills.¹⁴⁷ For a shareholding to qualify as an investment, a tribunal need not find that "shareholders control[] a company or own[] the majority of its shares."¹⁴⁸

116. Through interference in control, a State may destroy an investor's reasonable expectation of "a long-term investment relying on the recovery of its investment and the estimated return."¹⁴⁹ Loss of control neutralizes the benefit of the property, as ownership and enjoyment are "neutralized" where a party no longer is in control [...], or where it cannot direct the day-to-day operations."¹⁵⁰

117. In *CMS Award*, the absence of means through which a shareholder could reassert control over its holdings led to the conclusion that:

[W]hat was touched...was the Claimant's [...] investment as protected by the treaty. What was destroyed was the commercial value of the investment."¹⁵¹

This protection of shareholder rights, including corporate governance rights, was subsequently upheld in *Eureko*.¹⁵²

118. The protection of minority shareholders under the *CMS Award* standard was made explicit in *Enron & Ponderosa*, in which a broad definition of Investment and reference to shareholding

¹⁴⁶ *Genin.*, at ¶324.

¹⁴⁷ *Id.*

¹⁴⁸ *CMS Jurisdiction*, at ¶51.

¹⁴⁹ *TECMED*, at ¶149.

¹⁵⁰ *LG&E*, at ¶188.

¹⁵¹ *CMS Award*, at ¶67.

¹⁵² *Eureko*, at ¶145.

led to the necessary conclusion that “[t]he definition of investment adopted in bilateral investment treaties is a clear example of protection of minority shareholders.”¹⁵³

b. The Definition of Investment Protects Monies

119. Article 1(1)(c) of the Calpurnia-Gaul BIT provides specific protection to “titles or claims of money or rights to performance having economic value.” Cash and cash equivalents are an evident and fundamental protected investor asset.

c. The Definition of Investment Protects Intellectual Property Rights and Intangible Technical Assets

120. Article 1(d) of the Calpurnia-Gaul BIT specifically protects “intellectual property rights, such as patents, copyrights, technical processes, trade marks, industrial designs, business names, know-how and goodwill” as Investments. Intangible rights have been consistently found to be investments protected against expropriation, so long as the taking is permanent or of extended duration.¹⁵⁴

B. Respondent Has Expropriated Claimant’s Investment

121. When Claimant entered the Calpurnian market, it did so pursuant to Respondent’s investor protection commitments. Because of Claimant’s expertise and leadership, VanCal became Calpurnia’s largest mobile telecommunications provider.¹⁵⁵

122. In addition to the harassment and discrimination suffered by Claimant,¹⁵⁶ Claimant began to lose its investment in VanCal on October 14, 2004. On that date, Respondent elected Mr. Swift, a government employee,¹⁵⁷ and Mr. Shelly, Respondent’s agent, to the VanCal Board.¹⁵⁸

¹⁵³ *Id.*, at 39.

¹⁵⁴ *Corn Products*, at ¶137.

¹⁵⁵ *Second Clarification*, Q. 53.

¹⁵⁶ *Infra*, Part II, Sections V, VI and VII.

¹⁵⁷ Record, at 4, ¶16.

¹⁵⁸ Record, at 6, 14 October 2004.

123. As of November 15, 2004, half of VanCal’s directors were representatives of the Respondent.¹⁵⁹ Thereafter, Respondent explicitly stated that Respondent did not “regard VanCal as really being a private company.”¹⁶⁰ On November 16, 2005, when Respondent expelled Claimant’s representative from the VanCal Board,¹⁶¹ Respondent’s expropriation was complete.
124. Through interference with Claimant’s voting rights and control of its shares, Respondent has assumed control not only of Claimant’s shareholder rights and benefits, but also of VanCal itself. In the past four years, Respondent has taken:
- declared dividend payments due to Claimant, a “claim to money” specifically protected under Article 1(1)(c) and unreasonably withheld from 10 March 2005 through to the present time.
 - Claimant’s “shares ... or other forms of participation in a company” specifically protected under Article 1(1)(b), through illegal nullification of Claimant’s representation on the Board of directors of VanCal.
 - Claimant’s intellectual property rights specifically protected under Article 1(1)(d), through continued, unauthorized and unsupervised use of the lifeline of Claimant’s telecommunications business – its intellectual property.

1. Respondent Continues to Withhold Payments Due to Claimant

125. It is conceded that VanCal declared dividends due to Claimant, but Claimant still has not been paid. Respondent, however, asserts that VanCal distributed dividends to Claimant,¹⁶² through an unauthorized and illiquid credit.
126. Willfully asserting a written instrument for payment of money drawn upon corporate accounts through a corporate officer, while knowing that the corporation is not authorized to make payment upon the instrument’s presentation, is a fraudulent payment.¹⁶³

¹⁵⁹ *Second Clarification*, Q. 1.

¹⁶⁰ Record at 6, 15 November 2004 (Statement of Dr. Jonathan Swift).

¹⁶¹ Record at 7-8, 16 November 2005.

¹⁶² Record at 5, ¶16.

127. Respondent asserts here a fraudulent payment. The Articles of Association of VanCal do not authorize a “credit on VanCal’s books to Claimant’s account” as a form of dividend payment.¹⁶⁴
128. In instances where the State’s defense is its own illegal act, “the declarations made by the Government are so lacking in precision that [...] the existence and persistence of the dispute are not in doubt.”¹⁶⁵
129. Respondent first expressed its intent to restrict dividend payments on February 17, 2005.¹⁶⁶ Respondent sought to create an unnecessary severance fund, foreseeing a liquidation of the investment inconsistent with Claimant’s commitment to VanCal.¹⁶⁷
130. On March 10, 2005, Respondent declared that, although “shareholders have a right to [company profits] in proportion to their capital investment, [...] the payment of profits to the foreign shareholders has been suspended for the time being” under a theory of dispute between the nations of Calpurnia and Gaul.¹⁶⁸ The Board declared a dividend payable only to local shareholders.¹⁶⁹
131. The generous stock-and-cash dividend later declared by VanCal would not be paid to Claimant, per the instruction of a Respondent-dominated Board and confirmed by an independent director of VanCal.¹⁷⁰ Calpurnian law does not provide a basis to deny dividend payments to selected shareholders.¹⁷¹ Further, the declared dividend included a considerable shareholding component, not capable of compensation through a credit.¹⁷²
132. After notification of the Claimant’s dispute to Respondent on June 5, 2005, months of silence would follow, until September 28, 2006, when Respondent claimed that the aforementioned

¹⁶³ *First Sport* (South African court defining and enforcing compensation for a fraudulent payment made in England under English law).

¹⁶⁴ Record at 8, 28 September 2006.

¹⁶⁵ *AGIP*, at ¶42.

¹⁶⁶ Record, at 6, 17 February 2005.

¹⁶⁷ *Id.*

¹⁶⁸ Record at 7, 10 March 2005.

¹⁶⁹ *Id.*

¹⁷⁰ Record at 7, 27 May 2005.

¹⁷¹ *Second Clarification*, Q. 13.

¹⁷² Record at 7, 15 April 2005.

unauthorized credit would suffice.¹⁷³ To date, no lawful payment has been made to Claimant, and Respondent continues to withhold Claimant's shares and monies.

2. Respondent Willfully Deprived Claimant of Effective Use and Enjoyment of Its Shareholding

133. Voting rights and board representation are key and distinct shareholder rights; these rights are capable of independent taking and their loss dilutes the value of the overall investment.¹⁷⁴
134. The right to “participate and vote in the general shareholder meetings; elect and remove members of the Board; and share in the profits of the corporation” is fundamental to shareholding.¹⁷⁵ Respondent has willfully deprived Claimant of the right to participation.
135. Claimant has, since late 2003, maintained a 31% interest in VanCal,¹⁷⁶ of which 1% is held in trust for Claimant.¹⁷⁷ Respondent holds 30% of VanCal stock directly.¹⁷⁸ Respondent controls another 22% block of shares,¹⁷⁹ registered in a purely nominal capacity to several hundred farmers and workers pursuant to a Purchase/Agency Agreement, leaving Respondent with a controlling voting interest of 52%.¹⁸⁰
136. Respondent's control through the Purchase/Agency Agreement demonstrates Respondent's attempts to control VanCal. Respondent owns these shares, assigning only nominal registration and income rights to the natural persons while retaining all other ownership rights.¹⁸¹ Respondent also imposes a withholding tax on dividend payments that is higher than the prevailing tax rate on dividends paid to shareholders who do not assign their voting

¹⁷³ Record, at 8, 28 September 2006.

¹⁷⁴ *Eureka* (holding that withdrawal of a minority shareholder's right to acquire further shares pursuant to an agreement related to the investment gave rise to expropriation).

¹⁷⁵ Art. II(A), *OECD Principles*.

¹⁷⁶ Record at 3, ¶13.

¹⁷⁷ Record at 3, ¶9.

¹⁷⁸ Record at 4, ¶20.

¹⁷⁹ *Id.*

¹⁸⁰ Record at 5, ¶8.

¹⁸¹ *Second Clarification*, Q. 12.

rights to Respondent.¹⁸² Such withholding treatment is a form of taxation which frequently proves coercive in application.¹⁸³

137. Respondent, from a position of Board dominance, has moved to take the value of Claimant's investment in its entirety, violating internationally recognized maxims of corporate governance. Respondent randomly invalidated Claimant's proxies for board participation and proceeded to hold a board meeting for which no proxies had been issued.¹⁸⁴ Specifically, "shareholders should be able to vote in person or in absentia, and equal effect should be given to votes whether cast in person or in absentia."¹⁸⁵ The meeting at which Claimant's proxies were nullified had been arbitrarily delayed; Claimant, as a minority shareholder, had no power to issue a valid proxy of its own initiative. Instead of adhering to the core principle that "[m]inority shareholders should be protected from abusive actions by, or in the interest of, controlling shareholders acting either directly or indirectly, and should have an effective means of redress,"¹⁸⁶ Respondent continued on its course of coercion.
138. After unilaterally invalidating Claimant's proxies, Respondent voted to remove Claimant's representative from VanCal's Board.¹⁸⁷ Respondent then assumed complete control after VanCal's one independent director resigned; Respondent replaced him with another agent of the Respondent.¹⁸⁸ Boards are obligated to "ensur[e] a formal and transparent Board nomination and election process"¹⁸⁹; once dominated by Respondent, the Board proceeded with complete impunity towards Respondent's interest.
139. Leaving the November 2005 meeting, Claimant had only one representative on the Board,¹⁹⁰ dominated by Respondent's four representatives. Claimant's remaining representative resigned shortly thereafter.¹⁹¹ Claimant continued to pursue normal business relations within the State-dominated VanCal in good faith, nominating two replacement Board members on

¹⁸² *Second Clarification*, Q. 9.

¹⁸³ *OECD on Tax Competition*, at ¶170.

¹⁸⁴ Record at 7-8, 16 November 2005.

¹⁸⁵ Art. II(C)(4), *OECD Principles*.

¹⁸⁶ Art. III(A)(2), *OECD Principles*.

¹⁸⁷ Record at 7-8, 16 November 2005.

¹⁸⁸ *Id.*

¹⁸⁹ Art. VI(D)(5), *OECD Principles*.

¹⁹⁰ Record at 8, 16 November 2005.

¹⁹¹ Record at 8, 15 April 2006.

June 7, 2006.¹⁹² Nevertheless, Respondent continued to treat Claimant arbitrarily and withhold payments.¹⁹³

140. By October 23, 2006, Claimant recognized the futility of efforts at settlement, in light of Respondent's refusal to engage.¹⁹⁴ Thereafter, Claimant withdrew its representation from the VanCal Board.¹⁹⁵

3. Respondent Continues To Use Claimant's Intellectual Property

141. A wide range of intellectual property rights are involved in the execution of Claimant's Technical Assistance and Trademark Licensing Agreements with VanCal. Respondent, now in charge of VanCal, continues to use and dilute the value of these assets without Claimant's participation in management.¹⁹⁶ As of May 2005, Claimant has not been paid for use of its intellectual property as required under the technical assistance agreement.¹⁹⁷ Respondent has further allowed its police to harass Claimant's chief technical officer until he left the country in fear.¹⁹⁸

142. An action may be tantamount to expropriation, even though the legal ownership of the assets in question is not affected;¹⁹⁹ hence, it is irrelevant that Claimant retains ownership absent control. Though Claimant retains formal ownership of its intellectual property,²⁰⁰ Respondent's unauthorized use continues to radically erode these assets' value.

C. Respondent's Expropriation Was Discriminatory, Without Due Process of Law and Without Public Purpose

143. Article 6(1) of the Calpurnia-Gaul BIT provides an exception for expropriation "for a public interest, on a non-discriminatory basis, under due process of law and against prompt, adequate and effective compensation."

¹⁹² Record at 8, 5 June 2006.

¹⁹³ Record at 8, 28 September 2006.

¹⁹⁴ Record at 8, 23 October 2006.

¹⁹⁵ Record at 8, 23 October 2006.

¹⁹⁶ *Second Clarification*, Q. 34.

¹⁹⁷ Record at 4, ¶19.

¹⁹⁸ Record at 4, ¶17.

¹⁹⁹ *TECMED*, at ¶116.

²⁰⁰ *Second Clarification*, Q. 15.

144. In similar circumstances, the Overseas Private Investment Corporation held that Venezuela had expropriated a foreign investment in an arbitrary and discriminatory manner, without a public interest justification and with neither due process nor compensation.²⁰¹ Venezuelan officials had publicly proclaimed their intent to restrict foreign investment,²⁰² stating their discriminatory motive.²⁰³ Venezuelan officials publicly denounced the investor, invoking unsubstantiated charges of espionage.²⁰⁴ A general labor union protesting the investment was found to be of the expropriating State's making, due to extensive official participation, and hence not relevant for public purpose exception.²⁰⁵ Cumulatively, these actions prevented a finding of lawful expropriation.²⁰⁶
145. The CCC's Women's League, the organization protesting against Claimant's participation in the investment,²⁰⁷ acted in concert with platform of Respondent's ruling party. Respondent has denounced Claimant and promoted unsubstantiated charges of espionage against Claimant through public press releases.²⁰⁸ Cumulatively, the facts of the case clearly show that Respondent's expropriation was not for a public interest, and was implemented in a fully discriminatory manner without due process of law.
146. For these reasons, Respondent has illegally expropriated Claimant's investment and must furnish compensation.

III. RESPONDENT HAS BREACHED ITS OBLIGATION TO PROVIDE FAIR AND EQUITABLE TREATMENT TO CLAIMANT'S INVESTMENT

147. Article 2(2) of the Calpurnia-Gaul BIT provides that investors of each party are entitled to fair and equitable treatment. Also, the Preamble to the Calpurnia-Gaul BIT emphasizes that

²⁰¹ *SAIC Claim*, at ¶¶15-19.

²⁰² *Id.*, at ¶7.

²⁰³ *Id.*, at ¶16.

²⁰⁴ *Id.*, at ¶9.

²⁰⁵ *Id.*, at ¶5.

²⁰⁶ *Id.*, at ¶¶20-21.

²⁰⁷ Record at 4.

²⁰⁸ *Id.*

both parties desire to “maintain fair and equitable conditions for investments by investors of on Contracting Party in the territory of the other Contracting Party.”

148. Tribunals have used various approaches to define the fair and equitable treatment standard. The most commonly used standards include factors such as: (A) arbitrariness and discrimination; (B) failure to protect legitimate expectations; and (C) failure to provide a stable, consistent, and predictable investment environment. The existence of malice and bad faith can aggravate the analysis under any of these factors. No one factor is decisive and a breach of any of these factors can give rise to a claim for a breach of fair and equitable treatment. Under each standard, Respondent has violated fair and equitable treatment.

A. Protection against Arbitrariness and Discrimination

149. While some investment treaties have specific provisions on arbitrary and discriminatory treatment, arbitral tribunals also place this element in the concept of fair and equitable treatment. The tribunal in *Waste Management* states that fair and equitable treatment is breached if:

the conduct is arbitrary, grossly unfair, unjust or idiosyncratic, is discriminatory and exposes the claimant to sectional or racial prejudice, or involves a lack of due process leading to an outcome which offends judicial propriety—as might be the case with a manifest failure of natural justice in judicial proceedings or a complete lack of transparency and candor in an administrative process.²⁰⁹

150. The concepts of arbitrary treatment and fair and equitable treatment are interrelated because arbitrariness is closely connected with the idea of the rule of law, foundational to the fair and equitable treatment standard.²¹⁰ The fair and equitable treatment standard can be understood as “a rule of law standard that the legal systems of host states have to embrace as a standard for the treatment of foreign investors.”²¹¹ Thus, arbitrary treatment is sufficient for a finding of a violation of fair and equitable treatment.²¹²

²⁰⁹ See *Waste Mgmt.*, at ¶98.

²¹⁰ *Schill*, at 41.

²¹¹ *Id.*

²¹² *Id.*, at 51.

151. Certain forms of discrimination such as racial discrimination are recognized as giving rise to a breach of fair and equitable treatment.²¹³ It is less clear whether discrimination on the basis of nationality already addressed in a national treatment claim gives rise to a breach.²¹⁴ The *Myers* tribunal found that “the breach of Article 1102 (National Treatment) in this case essentially established a breach of Article 1105 (Fair and Equitable Treatment) as well.”²¹⁵
152. Respondent’s conduct was both arbitrary and discriminatory. These actions were arbitrary because sudden changes such as the ousting of Gaulois Board members, the cessation of the flow of financial information and failure to pay foreign shareholders were sudden changes which were not grounded in any rational policy. These actions were discriminatory because domestic shareholders were not subject to the same restrictions.

B. Protection of Legitimate Expectations

153. A breach of legitimate expectations can also amount to a violation of fair and equitable treatment. In *TECMED*, the tribunal established that actions that are contrary to an investor’s expectations can be a violation of fair and equitable treatment.²¹⁶ The tribunal in *TECMED* found that if any part of the framework is changed *ex post*, the investor should be protected.²¹⁷ The *Occidental* decision differed from *TECMED* in that it stated that not every expectation of the investor is protected under the fair and equitable standard, but rather that there must be reasonable reliance and that only legitimate expectations will be protected.²¹⁸
154. Under the *TECMED* approach, a breach of fair and equitable treatment would be found because the imposition of administrative hurdles such as the refusal to pay dividends to foreign shareholders, cessation of sending financial information to Gaulois citizens and deprivation of representation on the Board following the CCC’s ascension to power were contrary to Claimant’s expectations.²¹⁹

²¹³ *Paradell*, at 129.

²¹⁴ *Id.*, at 129.

²¹⁵ *See S.D. Myers*, at ¶237.

²¹⁶ *See TECMED*, at ¶154.

²¹⁷ *See Id.*

²¹⁸ *See, e.g., Occidental*, at ¶181.

²¹⁹ *See TECMED*, at ¶154

155. Respondent's actions also violated the lower standard enunciated in *Occidental*. When Claimant participated in the establishment of VanCal in Calpurnia, Claimant reasonably expected that Gaulois shareholders would be treated similarly to Calpurnian shareholders and Gaulois Board members would be able to participate and be represented in the company to the same extent as Calpurnian Board members.

C. Stability, Predictability, Consistency

156. The *Metalclad* tribunal identified the requirement to provide a predictable, stable legal and business framework as an element of fair and equitable treatment.²²⁰ The tribunal ultimately found that a violation of article 1105(1), NAFTA's provision on fair and equitable treatment, was based upon Mexico's failure to "ensure a...predictable framework for Metalclad's business planning and investment."²²¹

157. Respondent failed to provide a predictable framework by changing the investment environment upon the CCC's rise to political power. The CCC targeted Gaul through negative propaganda and altered foreign policy objectives. This changed the investment environment from one where Claimant could participate meaningfully in VanCal management to a subordinate role in the company. Shareholder and Board participation rights were curtailed.²²² This stark contrast between Claimant's former and current role in VanCal points to the unpredictable nature of the Calpurnian investment environment.

D. Malice or Bad Faith^{xii}

158. While it is not a necessary element of the claim, evidence that the host state acted with malice or bad faith can aggravate the analysis under each of the three standards articulated above.²²³

159. Here, Respondent acted in bad faith. Respondent's malicious disregard of Claimant's rights to be paid dividends, to receive financial information, and to representation on the Board aggravates Respondent's breach of the other elements of a fair and equitable treatment claim.

²²⁰ See *Metalclad I*, at ¶99.

²²¹ See *Metalclad I*, at ¶99.

²²² Record at 3, ¶14.

²²³ See *C.M.S. Award*, at ¶280.

160. Therefore, Respondent breached their duty to provide fair and equitable treatment.

IV. RESPONDENT DENIED CLAIMANT NATIONAL TREATMENT

161. Articles 4(1) and 4(2) of the Calpurnia-Gaul BIT provides that investors and investments of a Contracting Party should not be accorded treatment less favorable than a state would accord to its own investors and investments. This national treatment requirement is a critical element fulfilling the contract party's desire "to intensify economic co-operation to the mutual benefit of both countries" and to "promot[e] and protect[] investments on the basis of [the] Agreement."²²⁴

162. The purpose of this clause is to: "...promote the position of the foreign investor to the level accorded to nationals."²²⁵ The general contours of the inquiry are: whether the foreign and domestic investors are in a comparable setting, the existence of differential treatment, and the absence of a justification for such differential treatment.²²⁶

163. Claimant is not required to prove that Respondent intended to favor its nationals.²²⁷ The impact of the allegedly discriminatory measure on the investment is the determining factor.²²⁸ Additionally, Claimant is not required to prove that Respondent's actions were a result of nationality-based discrimination.²²⁹

164. Here, **(A)** Claimant was in a comparable position to Calpurnian shareholders, **(B)** Claimant received different treatment vis-à-vis Calpurnian shareholders, and **(C)** Respondent cannot articulate legitimate policy reasons that justify this differential treatment.

A. Gaulois and Calpurnian Shareholders Were in a Comparable Setting

²²⁴ *Calpurnia-Gaul BIT* at Preamble.

²²⁵ *Dolzer*, at 178

²²⁶ *See Dolzer*, at 180-183; *U.P.S.*, at ¶83.

²²⁷ *S.D. Myers*, at ¶254.

²²⁸ *Id.*, at ¶254.

²²⁹ *Feldman*, at ¶181.

165. A denial of national treatment claim assesses whether the parties were in a comparable setting.²³⁰ Investor-state tribunals have found that foreign and domestic investors are in a comparable setting when they are in “like circumstances.”²³¹
166. Tribunals have compared foreign and domestic investors who are in the same line of business²³² and even the same economic sector.²³³
167. Here, the investors were shareholders in the very same company.²³⁴ Thus, it is undisputable that Gaulois and Calpurnian shareholders in VanCal were in a comparable setting.

B. Claimant was Subject to Differential Treatment vis-à-vis Respondent’s Nationals

168. Simply stated, a discriminatory measure is one that does not provide national treatment.²³⁵ A *de jure* denial of national treatment occurs when the discrimination is on the face of the measure.²³⁶ A *de facto* denial of national treatment occurs when there is a facially neutral measure but “the measure in question disproportionately disadvantages the foreign owned investments or investors.”²³⁷
169. Respondent’s actions rise to the level of both *de jure* and *de facto* denials of national treatment. There was a *de jure* denial of national treatment because there was a corporate policy in place intended to discriminate against foreign shareholders. A March 2005 decision by the VanCal Board of Directors established that money would not be paid to foreign shareholders.²³⁸ VanCal paid dividends to Calpurnian stockholders but refused to pay dividends to Gaulois stockholders. As discussed above²³⁹ these actions are attributable to Respondent. The discrimination was on the face of the measure.

²³⁰ Dolzer, at 179.

²³¹ See, e.g., *S.D. Myers*, at ¶243.

²³² See *Feldman v. Mexico*, at ¶171.

²³³ See *Occidental*, at ¶173.

²³⁴ Record at 3, ¶9.

²³⁵ See e.g., *Lauder*, at ¶220.

²³⁶ See e.g., *Pope & Talbot*, at ¶43.

²³⁷ See *Pope & Talbot*, at ¶43.

²³⁸ Record at 3, ¶14.

²³⁹ See Part II, Sec.1.

170. In addition, Respondent's actions constituted a *de facto* denial of national treatment because while some measures were facially neutral, they had the effect of disproportionately disadvantaging the foreign-owned investment. Respondent states that all shareholders were treated equally in the dissemination of corporate reports and notices.²⁴⁰ However, the cessation of sending information to Gaulois citizens disproportionately disadvantaged Gaulois investors because they could access information only by traveling to VanCal headquarters whereas they previously had meaningful access.²⁴¹ In addition, while Respondent claims that Claimant's removal from the Board was effected according to corporate protocol, Claimant was actually ousted from a position of representation thus further diminishing their ability to preserve the value of their investment.

C. There was no Justification for the Differential Treatment

171. Generally, differential treatment is considered justifiable if rational grounds can be demonstrated.²⁴² In *S.D. Myers*, the tribunal found that legitimate public policy measures that were pursued in a reasonable manner could justify differential treatment.²⁴³ Similarly, the *Pope & Talbot* tribunal found that differentiation in treatment could be justified by a showing that the treatment bore a "reasonable relationship to rational policies not motivated by preference of domestic over foreign-owned investments."²⁴⁴

172. The differential treatment between Gaulois and Calpurnian shareholders was not justified by rational policies and the means employed bore no rational relationship to these policies. The differential treatment accorded to Gaulois citizens cannot be justified by the alleged security threat posed by Gaulois efforts to destabilize the regime through political and industrial espionage. Gaul does not pose a security threat to Calpurnia and the allegations of political and industrial espionage are merely unsubstantiated allegations that stem from the reactionary foreign policy of the CCC, a conservative regime that took power in November of 2003.²⁴⁵

²⁴⁰ Record at 5, ¶15.

²⁴¹ Record at 4, ¶16.

²⁴² *Dolzer*, at 181.

²⁴³ *S.D. Myers*, at ¶246.

²⁴⁴ *Pope & Talbot*, at ¶79.

²⁴⁵ *Id.*

173. Even if the CCC's policies of ensuring national security against Gaulois threats were viewed as rational policies, constricting the financial control and rights of Gaulois shareholders is not a reasonable way to achieve these policies. Thus, these actions were not motivated by rational policies but rather by a preference for domestic over foreign owned investments.
174. Therefore, Respondent has failed to provide Claimant with national treatment.

V. RESPONDENT FAILED TO PROVIDE FULL PROTECTION AND SECURITY TO CLAIMANT'S INVESTMENT

175. Article 2(2) of the Calpurnia-Gaul BIT provides that Calpurnia shall "accord in its territory to investments of investors of [Gaul]. . . full and constant protection and security."
176. This obligation extends to actions taken by state organs.²⁴⁶ Respondent is also responsible to provide full and constant protection and security against actions undertaken by private citizens.²⁴⁷
177. Thus, it is clear that even when there is ambiguity in the relationship between the state and the actor, the duty to provide full protection and security endures.²⁴⁸ In this case, VanCal's actions were attributable to Respondent.²⁴⁹ However, even if this Tribunal were to find that the actions of VanCal are not attributed to Respondent, Respondent would nevertheless remain liable for various violations of Article 2(2) of the Calpurnia-Gaul BIT.
178. As described below, Respondent did not **(A)** protect Claimant from physical, economic, and legal harm and **(B)** failed to even take reasonable measures to protect Claimant's investment from these forms of harm.

²⁴⁶ *AAPL*, at ¶45.

²⁴⁷ *Amco Asia*, at ¶172.

²⁴⁸ *Id.*

²⁴⁹ *See* Part II, Sec.1.

A. Respondent Failed to Provide Claimant's Investment with Full and Constant Protection of Its Physical, Economic and Legal Security

179. Full protection and security encompasses physical protection,²⁵⁰ economic protection²⁵¹ and legal protection.²⁵²

1. Physical Protection

180. Full protection and security provides that the state must protect a foreign investor from physical harm.²⁵³ The duty to provide protection against physical harm applies to action by state organs as well as private acts.²⁵⁴ In *Wena Hotels*, the tribunal found Egypt liable when employees of a state entity had seized a hotel and police authorities failed to intervene to protect the investor despite notice of the seizure.²⁵⁵

181. Here, the police invaded Pescara and Mr. Kolowenko's privacy by engaging in three unsubstantiated searches of their homes. On three different occasions in 2003 and 2004 state agents, the police force, entered into the private homes of Pescara and Mr. Kolowenko solely upon the basis of "anonymous tips" and seized private property, including two laptop computers.²⁵⁶

182. Respondent is also responsible for the acts of private individual's actions against Claimant. Like in *Wena Hotels*, Respondent failed to send police protection despite Pescara's notification that angry protestors were surrounding her home. Pescara was subjected to public protests on her property on several occasions in 2004; these protests lasted for a number of days. The protestors harbored animosity towards Pescara and Gaulois nationals by using "threatening chants"²⁵⁷ like "a woman's place is in the home-go home!" and "spy in

²⁵⁰ See, e.g., *AAPL*, at ¶45; *Wena Hotels*, at ¶84.

²⁵¹ *Azurix*, at ¶172 (stating that full protection and security "is not only a matter of physical security; the stability afforded by a secure investment environment is as important form an investor's point of view.")

²⁵² See *Siemens*, at ¶303 (stating that "the obligation to provide full protection and security is wider than 'physical' protection and security. It is difficult to understand how the physical security of an intangible asset would be achieved.").

²⁵³ *Dolzer*, at 15.

²⁵⁴ *Dolzer*, at 150.

²⁵⁵ *Wena Hotels*, at ¶84.

²⁵⁶ Record at 6, 8 December 2003.

²⁵⁷ *First Clarification*, Q. 19.

your own backyard.” Despite this recurring and hostile environment, the police failed to intervene despite Pescara’s repeated demands for help.

183. In these instances, Claimant’s key employees were subject to harassment and the threat of physical violence.

2. Economic Protection

184. The *Azurix* tribunal established that the obligation to provide full protection and security extends not only to physical protection but also to economic protection.²⁵⁸ The tribunal reasoned that “when the terms ‘protection and security’ are qualified by ‘full’...they extend, in their ordinary meaning, the content of this standard beyond physical security.”²⁵⁹

185. Here, Respondent failed to provide Claimant’s investment with economic protection by failing to ensure that VanCal’s dividends were paid to Gaulois shareholders, that representation was provided as guaranteed by the cumulative voting provision of the Calpurnian Commercial Code, and that financial information was shared with Gaulois shareholders.

3. Legal Rights

186. The requirement that a state provide full protection and security “reaches beyond physical violence and requires legal protection for the investor.”²⁶⁰

187. The tribunal’s decision in *CME v. Czech Republic* illustrates the principle that full protection and security requires that a state “provide[] protection against infringements of the investor’s rights.”²⁶¹ The tribunal in that case held that:

The host State is obligated to ensure that neither by amendment of its laws nor by actions of its administrative bodies is the agreed and approved security and protection of the foreign investor’s investment withdrawn or devalued.²⁶²

²⁵⁸ *Azurix*, at ¶408.

²⁵⁹ *Azurix*, at ¶408

²⁶⁰ See *Saluka*, at ¶¶483,484; *Ceskoslovenska*, at ¶170.

²⁶¹ *Dolzer*, at 151.

²⁶² *CME v. Czech Republic*, at ¶613.

188. Respondent has not met this obligation. Respondent did not provide legal protection to Claimant when it failed to pay license fees for the use of the Claimant's trademark and for the Technical Assistance Agreement, despite the fact that VanCal continues to illegitimately use Claimant's trademark.²⁶³

B. Respondent Failed to take Reasonable Measures to Protect Claimant's Investment

189. Investor-state tribunals have differing interpretations regarding the appropriate standard of care for a full protection and security claim. A strict liability standard would require that a state take "all measures of precaution to protect...investments... on its territory."²⁶⁴

190. However, tribunals are converging upon a "reasonableness" or "due diligence" standard. The tribunal in *Lauder v. The Czech Republic* defined the reasonableness standard as requiring a state to do what is "reasonable under the circumstances" in order to protect foreign investment.²⁶⁵ The reasonableness standard is objective, not a sliding scale depending on state capacity. A sliding scale standard would lower the requirement for developing countries. The tribunal in *Asian Agricultural* defined reasonableness as an objective standard that would be judged as "the reasonable measures of prevention which a well-administered government would be expected to exercise under similar circumstances."²⁶⁶

191. The standard of care in the Calpurnia-Gaul BIT likely provides a heightened level of protection to the due diligence standard. This is because the full protection and security clause in the BIT uses the phrase "full and *constant* protection and security." The inclusion of the word "constant" serves to strengthen the required standard of "protection and security" and indicates the Parties' intention to establish in their BIT a standard of "due diligence" that is higher than the "minimum standard" of general international law.²⁶⁷

192. Respondent failed to provide Claimant's investment with full protection and security pursuant to this higher standard. Respondent failed to take reasonable measures to protect Claimant's physical security. Respondent did not dispatch police despite notice of picketing

²⁶³ *Second Clarifications*, Q. 31.

²⁶⁴ *American Mfg.*, at ¶6.05.

²⁶⁵ *Lauder v. Czech Republic*, at ¶308.

²⁶⁶ *Asian Agricultural*, at ¶77.

²⁶⁷ *Id.*, at ¶50.

near Pescara's home, nor did Respondent take any measures to prevent or correct the unwarranted police searches conducted in Pescara and Mr. Kolowenko's homes. Respondent did not inquire into VanCal's non-conforming treatment of Gaulois shareholders and VanCal's failure to pay license fees for trademarks. Therefore, Respondent failed to take reasonable measures, much less the measures required under the elevated standard established in Article 2(2) of the BIT.

193. For the above reasons, Respondent has failed to provide Claimant's investment with full protection and security.

VI. RESPONDENT TREATED CLAIMANT IN AN ARBITRARY AND DISCRIMINATORY MANNER

194. Article 2(3) of the Calpurnia-Gaul BIT provides that investor shall not be subjected to "arbitrary or discriminatory measures in [their] investments." While tribunals have assumed that arbitrary and discriminatory are identical standards, the separate listing of these two standards, "suggests that each must be accorded its own significance and scope."²⁶⁸
195. In this case, Respondent failed to pay dividends to Gaulois stockholders, ceased to send account investment-related information to Gaulois citizens, and ousted Gaulois citizens from the Board. Respondent's failure to renew Ms. Pescara's business visa constitutes a violation of Article 2(3) as well as Article 2(5), which guarantees "a sympathetic consideration to applications for necessary permits."
196. By these actions, Respondent has **(A)** subjected Claimant to both arbitrary treatment and **(B)** discriminatory treatment. Accordingly, Respondent has violated Article 2(3) of the Calpurnia-Gaul BIT.

A. Arbitrary Treatment

²⁶⁸ *Dolzer*, at 173.

197. Some tribunals have defined arbitrary by using the definition provided in Black's Law Dictionary.²⁶⁹ In *Lauder v. Czech Republic*, the tribunal relied on this definition which provides that arbitrary actions are those that are "founded on prejudice or preference rather than on reason of fact."²⁷⁰ Other tribunals choose to define arbitrary by referring to the concept of the rule of law.²⁷¹ The *ELSI* tribunal defined arbitrary as "a willful disregard of due process of law, an act which shocks, or at least surprises a sense of juridical propriety."²⁷²
198. Under either analytic approach, Respondent's actions should be considered arbitrary. Under the *Lauder v. Czech Republic* standard, the reason that Respondent took these actions were not grounded in reason, but were motivated by preference or prejudice. Like in *Lauder v. Czech Republic*, the sudden change in policy towards Gaulois shareholders was not motivated by any rational policy but rather by prejudice against foreigners as exemplified by the xenophobic platform of the newly-elected CCC.²⁷³ Additionally, the 2005 decision by the VanCal Board of Directors, which included SFCDC representatives, not to pay money to foreign shareholders together with decisions made by government representatives to oust members of the Board and to cease sending important financial information fits squarely within the alternate definition provided in *ELSI*.
199. Respondent's actions cannot be justified. This case is unlike *ELSI*, where the tribunal found that the Italian government's order to reacquisition an American company was necessitated by the politically charged context of a worker's strike.²⁷⁴ Here, Respondent's actions were not justified by concerns regarding political and industrial espionage by foreign states. Such claims are unsubstantiated because they merely represent the paranoid rhetoric of the CCC rather than any legitimate policy grounded in fact.

B. Discriminatory Treatment

²⁶⁹ See *Lauder v. Czech Republic*, at ¶221.

²⁷⁰ See *Lauder v. Czech Republic*, at ¶221.

²⁷¹ *Dolzer*, at 173.

²⁷² See *ELSI*, at ¶128.

²⁷³ Record at 3, ¶12.

²⁷⁴ *ELSI*, at ¶129.

200. Respondent's policies were discriminatory on their face. Measures such as 2005 decision to cease paying dividends to foreign shareholders, failing to send documents to Gaulois shareholders, and ousting Galois Board members while similar actions were not taken against Calpurnian shareholders makes these formally discriminatory measures.
201. Alternatively, even if Respondent's policies are found to be formally non-discriminatory, Respondent has the burden of proof to show that their actions were not prejudiced towards Gaulois shareholders. Respondent would fail to meet this burden of proof because Respondent's actions towards Gaulois shareholders were prejudiced.
202. Therefore, Respondent treated Claimant in an arbitrary and discriminatory manner.

VII. RESPONDENT HAS BREACHED ITS DUTY OF TRANSPARENCY

203. An affirmative obligation of official transparency is specifically provided for in Article 3 of the Calpurnia-Gaul BIT, which provides:

Each Contracting Party shall ensure that, its laws, regulations, procedures, administrative rulings and judicial decisions of general application...which may affect the investments of investors...are promptly published, or otherwise made publicly available.

204. Through transparency, a host State commits to improving the public availability of laws and information exchange, promoting public responsiveness to investment policy-making, and ensuring accountability and good governance.²⁷⁵
205. In *Metalclad I*, an opaque administrative decision-making process constituted a failure by the state to "ensure a transparent and predictable framework for [investor's] business planning and investment."²⁷⁶ In *Metalclad I*, the tribunal set forth the following comprehensive definition of "transparency":

[Transparency includes] the idea that all relevant legal requirements for the purpose of initiating, completing and successfully operating investments made... should be capable of being readily known to all affected investors of another Party.

²⁷⁵ *Id.*

²⁷⁶ *Metalclad I*, at ¶142.

206. *Metalclad I* formed the foundation for the tribunal's transparency holding in *TECMED*, which found that investors may rely on certain *expectations* of consistency, including freedom from ambiguity and transparency.²⁷⁷ These transparency analyses provide meaningful substance for independent claims which emerge from specific transparency undertakings.²⁷⁸
207. Contrary to its treaty commitments, Respondent assumed an informal approach to foreign investment and dispute resolution replete with unexplained inconsistencies. Respondent's police conduct searches at will, with few avenues for judicial review.²⁷⁹ Respondent's legal and regulatory frameworks are silent on matters essential to investment promotion and protection of dividend rights.²⁸⁰ Respondent's Commercial Code fails to protect minority shareholders.²⁸¹ Respondent may declare an unofficial state of emergency at will,²⁸² simply to justify its coercion of foreign nationals. Respondent also refuses to publicly disseminate key information regarding its operations,²⁸³ as well as holdings managed by the State.
208. For the reasons stated above, Respondent has breached Article 3 of the Calpurnia-Gaul BIT.

CONCLUSION ON MERITS OF THE CLAIM

209. Respondent, through its agents and organs, has breached its international obligations with respect to restraint from expropriation, national treatment, fair and equitable treatment, full protection and security, arbitrary and discriminatory treatment, and transparency.

²⁷⁷ *TECMED*, at ¶¶78, 154.

²⁷⁸ *Champion Trading* at ¶164.

²⁷⁹ *First Clarification*, Q. 17.

²⁸⁰ *Second Clarification*, Q. 13.

²⁸¹ *First Clarification*, Q. 26.

²⁸² Record at 7, 10 March 2005.

²⁸³ Record at 4, ¶16; *First Clarification*, Q. 10.

PART THREE: RELIEF REQUESTED

210. In light of the submission made above, Claimant respectfully asks this Tribunal to find:

- (1) that this Tribunal has jurisdiction over this dispute;
- (2) that Respondent violated its obligations under Article 2, Article 3, Article 4, and Article 6 of the Calpurnia-Gaul BIT;
- (3) and that this arbitration should proceed to the Quantification of Damages Phase.

RESPECTFULLY SUBMITTED ON SEPTEMBER 12, 2008 BY

-----/s/-----

Parisa Elahi, Anita Raman, and Gunjan Sharma
New York University School of Law

on behalf of Claimant

VANGUARD INTERNATIONAL

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ⁱ This is an excellent outline of the Claimant's case. It is also good to see that Claimant's included Part Three: Relief Requested. Several memorials or memoranda did not include the relief that the party requested. *Michael Devine*

ⁱⁱ This shows excellent research on the part of Claimant and is a very professional job. *Michael Devine*

ⁱⁱⁱ This is a concise yet complete and well organized Statement of the Facts. *Michael Devine*

^{iv} It is a good, but required, idea to summarize the merits of jurisdiction and the merits of the claim before setting forth the detailed arguments. The Arbitrator then knows the direction of the more detailed arguments

to follow. This portion of the memoranda or memorial is tightly and well written. There are no unnecessary words used. *Michael Devine*

^v The expression “Any dispute between an investor of one Contracting Party and the other Contracting Party concerning an investment” in Article 11(1) of the Calpurnia-Gaul BIT does not refer to State’s obligations undertaken towards an investment. Such expression concerns the disputes regarding an investment defining the kind of disputes that can be submitted to arbitration. Its scope is determined by the meaning of investment in Article 1. It also depends on the protections granted by the States toward investors under the BIT whose breach gives rise to the state’s responsibility. Therefore, Article 11(1) is not an umbrella clause, which elevates a breach of a contract to the level of a breach of the treaty. Moreover, as the ad hoc Committee in *CMS v. Argentina* stated “the effect of the umbrella clause is not to transform the obligation which is relied on into something else” [CMS Annulment Decision, ¶96(a)]. Such clauses “provide additional protection to investors beyond the traditional international standards [placing] contractual commitments under the BIT’s protective umbrella” [C. Shreuer, *Travelling the BIT Route: of Waiting Periods, Umbrella Clauses and Forks in The Road*, *J. World Inv.* (2004), p.p.231-256] Even if it were as an “umbrella clause”, it would not transform a dispute under domestic into a BIT dispute. In this regard, in *Pan American Energy v. Argentina* the tribunal concluded that “it would be strange indeed of the acceptance of a BIT entailed an international liability of the State going far beyond the obligation to respect the standards of protection of foreign investments embodied in the Treaty and rendered it liable for any violation of any commitment in national or international law with regard to investment” [Decision on Jurisdiction, ¶ 110]. *Irina Natcha Gedwillo*

^{vi} For the sake of the argument it is necessary to explain why Mr. Poe's acts may be attributed to the State of Calpurnia. In this regard, it could be argued that Mr. Poe was an agent of the State in accordance with the meaning that such term under internationally customary law. The commentaries on the ILC Draft Articles on Responsibilities of States and Internally Wrongful Acts (2001) regarding the conduct of States' organs states that "in the Moses case, for example, a decision of a Mexico-States Mixed Claims Commission [...] explains that "an officer or person in authority represents pro-tanto his government which in international sense is the aggregate of all officers and men in authority" (Commentary (3), Article 4). The result would be the same, even if Poe acted ultra vires when he refused to communicate the Government Claimant's request dated February 5, 2007. Under Article 7 of the ILC Draft Articles his acts could be attributed to Calpurnia. However, under such article it should be determine whether Mr. Poe was empowered to exercise elements of governmental authority. In this regard, the commentary (2), Article 5 of the ILC Draft Articles contains a criterion to determine whether the act in question implies the exercise of governmental authority. It refers to "State functions of a public character normally exercise by State organs." A Recent ICSID case *Dredging International N.V. v. Arab Republic of Egypt* (Award, 6 November 2008) the Tribunal based on ILC Draft Articles, Article 5 concluded that although an Egypt's State entity was a public entity empowered to exercise elements of governmental authority, its conduct could not be attributed to the State. The Tribunal found that "the fact that the subject matter of the Contract related to the core functions of the SCA, i.e, the maintenance and improvement of the Suez Canal, is irrelevant. The Tribunal must look to the actual acts complained of. In its dealing with the Claimants during the tender process, the SCA acted like any contractor trying to achieve the best price for the tender services it was seeking. It did not act as a State entity. The same applies to the SCA's conduct in the course of the performance Contract" [¶169] *Irina Natcha Gedwillo*.

^{vii} There are others decisions adopting Ethyl approach and, thus, concluding that waiting periods or the prior negotiation requirement is a procedural requirement that can be disregarded if negotiations are futile. This is the case of *Ronald Lauder v. The Czech Republic* [Award, 3 September 2001, ¶ 187] and *SGS v. Pakistan* [Decision on Jurisdiction, 6 August 2003]. There is also case law of the ICJ dealing with this issue, such as *Military and Paramilitary Activities in and against Nicaragua (Nicaragua v. United States of America)* [26 November 1984]. In addition to this decisions, *Pan American Energy LLC and BP Argentina Exploration v. Argentina*, the Tribunal stated (as orbiter) that the prior negotiation requirement is not mandatory [Decision on Jurisdiction, 27 July 2006, ¶41]. *Irina Natcha Gedwillo*

viii Even if Flatland denounced the ICSID Convention prior to the commencement of this Arbitration, affects Calpurnia's consent to ICSID arbitration, nor affects the arbitration as an optional mechanism for settling dispute between investors and States. At least three reasons support this proposition. First, notwithstanding the denunciation of the ICSID Convention, under the Calpurnia-Flatland BIT arbitration continues to be an option available to investors. Second, even if under Article 7, Flatland's investors were not able to resort to ICSID arbitration under Article 7, Gaulois investor may avail of such dispute resolution mechanism. Neither Gaul, nor Calpurnia denounced the ICSID Convention. Thus, ICSID arbitration is available to them. In this regard, Article 7(1)(b) of the Calpurnia-Flatland BIT makes it clear that investor may submit their claims to ICSID arbitration whenever "the centre is available". This differentiates the instant case from *Plama v. Bulgaria* in which the Claimant invoked the MFN provision to avail of a dispute resolution mechanism not available under the BIT applicable to it. *Irina Natacha Gedwillo*

ix Claimant has done an excellent job of interweaving the facts of the case with legal argument supported by authority. Claimant's writing is clear and convincing. *Michael Devine*

x The fact that the SFCDC was an entity wholly owned by the Calpunian State is not enough to attribute its conduct to Calpurnia. The ILC Draft Articles on Responsibility of States and Internationally Wrongful Acts, in its commentary (6), Article 4 states that "article 4 covers organs, whether they exercise legislative, executive, judicial or other functions [...] It is irrelevant for the purposes of attribution whether the conduct of the State organ may be classified as commercial or as *acta iure gestionis*. Of course, the breach by a State of a Contract by a State does not as such entail a breach of international law. Something further is required before international law became relevant [...] But the entry into a breach of a contract by an State organ is nonetheless an act of the State for the purposes of Article 4, and might in certain circumstances amount to an internationally wrongful act." From the above it follows that SFCDC's breaches of the BIT, as a State organ's acts, can be attribute to Calpurnia in accordance with Article 4 of the ILC Draft Articles. A Recent ICSID case *Dredging International N.V. vs. Arab Republic of Egypt* (Award, 6 November 2008) Moreover, even if the SFCDC were not an State organ, in principle, its act would be still attributable to Calpurnia. In this regard, the Commentary (6) to Article 8 of the ILC Draft Articles states that "where there was evidence that "the State was using its ownership interest in or control of the corporation specifically in order to achieve a particular result the conduct in question [can be] attributed to the State." However, in this last scenario, it would be difficult to prove that Calpurnia's intended use of its interest in VanCal. *Irina Natacha Gedwillo*.

xi In this regard, see *Starrett Housing v. Islamic Republic of Iran* (1984) stating that the *facto expropriation* in consisted of the deprivation of "effective use, control and benefits" rights and took place after the formal the Ministry of Housing appointed a temporary manager of the Claimant's major subsidiary. [23 ILM 1090 and 1116-17]. See also, *Metalclad v. Mexico* [Award, 30 August 2000, ¶103], and *Siemens AG vs. Argentina* [Award, 6 February 2007, ¶ 263]. *Irina Natacha Gedwillo*

xii Malice or bad faith is difficult to prove, in particular, in cases such as the instant one. Therefore, *Tecmed v. Mexico* approach referring to the frustration of Investors' legitimate expectations, and/or *Metalclad v. Mexico* approach dealing with the breach of the transparency standard would better support Claimant's argument regarding the breach of the fair and equitable treatment standard in this case. *Irina Natacha Gedwillo*

xiii This memorial shows superior research and writing by this Claimant over other good, but not superior, memorials submitted by other Team Claimants. This is very professionally done and provides what an Arbitrator looks for in a memorial. *Michael Devine*

xiv It is not easy to comment on a well-written memorandum, since unlike positive comments, critical remarks are usually more specific: I believe that this Claimant Memorial is one of the best I have ever read. It has everything: a very clear structure, which smoothly guides you from one argument to another, excellent (and a well-balanced) use of different authorities, representing a truly international approach to the problem, Finally, the Memorial is

written in a very easy-to-read language. As to the substance of the arguments presented in the Memorial the Team has demonstrated ability to approach complex legal problems in a rigorous yet creative manner. In fact, I noticed only two minor "imperfections": first, the excessive length of the Memorial, and, second, sometimes, slightly overstated arguments favoring the Claimant. But the latter is what lawyers usually do in practice. *Alexey Kostromov*